

DEPARTMENT OF THE NAVY

COMMANDER NAVY EXPEDITIONARY COMBAT COMMAND 1575 GATOR BLVD, SUITE 150 VIRGINIA BEACH, VA 23459-3024

> 5720 Ser N01L August 22, 2017

Mr. Nathan J. Hale PSC 819 Box 2399 FPO AE 09645

Dear Mr. Hale:

This responds to your Freedom of Information Act (FOIA) request of June 29, 2017 in which you requested a copy of all evidence submitted and considered in the investigation surrounding your NEC removal and request for reinstatement conducted by EODMU 8. Your request was received by Navy Expeditionary Combat Command on June 29, 2017. Your request was assigned FOIA case file number DON-NAVY-2017-008015.

Our search located documents responsive to your request. However, our review of these documents indicate portions are exempt from disclosure under 5 U.S.C. §552(b)(1) because they contain classified national security information, §552(b)(5) because the disclosure of said portions are part of the privileged predecisional deliberative process and §552(b)(6) because they would be a clearly unwanted invasion of privacy.

Accordingly, your request is granted in part and denied in part, you have the right to appeal this determination. You will find the responsive documents attached with redactions of the exempt portions and through the FOIA online system. You are advised of your right to appeal this determination, in writing, to the Judge Advocate General of the Navy (Code 14), 1322 Patterson Avenue SE, Suite 3000, Washington Navy Yard, D.C., 20374-5066.

Your appeal must be postmarked within 60 calendar days from the date of this letter to be considered. A statement as to why your appeal should be granted should be included and a copy of this letter should be attached. Both the appeal letter and the envelope should bear the notation "Freedom of Information Act Appeal."

You may direct any other questions concerning this matter to me at (757) 462-4316, Ext. 186, or jeffrey.sutton@navy.mil. You may also contact the DON FOIA Public Liaison. Christopher Julka, at (703) 697-0031 or christopher.a.julka@navy.mil.

Sincerely

SUTTON CDR, JAGC, USN Force Judge Advocate

FOIA Coordinator

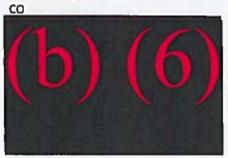
USN EODMU8 ROTA From: USN EODMU 8 ROTA Sent: Tuesday, June 27, 2017 5.57 PM To: USN EODMU EIGHT ROTA: **EODMUS ROTA** Subject: FW: PI ICO EODC Hale Attachments: Hale odf Signed By: CO, CMC, FYSA. Market has completed his updated PI ICO EODC Hale. I believe his final paragraph meets commander's intent; please advise if you'd like him to reattack. TDQ and v/r, XO ----Original Message----USN EODMU EIGHT ROTA Sent: Monday, June 26, 2017 2:24 PM SN EODMU 8 ROTA Subject: PI ICO EODC Hale XO, Rev 1 attached. Very Respectfully, OIC, EODMU EIGHT DET EUROPE Rota, Spain

From: USN EODMU8 ROTA From: USN EODMU EIGHT ROTA Tuesday, May 23, 2017 11:11 AM To: USN EODMU8 ROTA Cc: USN EODMU 8 ROTA, (MINE) ROTA Subject: RE: EODC Hale decision and redress - RFI's Signed By: (b) (S) (S) (S) (S)

(b) (6)

For clarification, you were not approached by EODC Hale about (1916) color issues prior to the DTRA training (ie already deployed)?

TDQ and VR/



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Original Message		
From: (b) (b)	USN EODMU8 ROTA	
Sent: Tuesday, May 23,	2017 11:02 AM	
To: (1) (1)	USN EODMU EIGHT ROTA	
Cc: (5) (6)	USN EODMU 8 ROTA;	USN
EODMU8 ROTA		
Subject: RE: EODC Hale	decision and redress - RFI's	

Sir,

1) EODC Hale did mention should not be the LCPO. This was after DTRA training in Stuttgart and the main reason for this meeting was his verbal counsel on the team's performance at Nimble Elder. EODC Hale referenced the first troop scrambler we did, which he was not a part of. We all have very low scores due to low visibility and very little distinction between red and brown targets. This was a problem throughout the troop and scored middle of the pack.

I dismissed this as a non-issue because of the discussion I had with

2) On 31 March 2017, (a) (b) did issue written counseling to EODC Hale with me as an observer. I did not receive responding statement from Chief Hale or supporting statement from (b) (b)

Thank you, V/R



----Original Message-----

From: USN EODMU EIGHT ROTA

Sent: Monday, May 22, 2017 3:37 PM

To: USN EODMU8 ROTA

Cc: USN EODMU 8 ROTA; (6) (6)

EODMUS ROTA

Subject: EODC Hale decision and redress - RFI's

As previously discussed, I made the decision to remove EODC Hale from your previous PLT 842 and also removed his EOD NEC.

This decision was based on multiple factors leading me to lose confidence in his ability to exercise sounds judgement and reliability to execute high-risk operations.

1) Contributing to this decision, but not paramount to it, was information from EODC Hale up his chain of command pertaining to the purpose color blindness as witnessed both at TEU2 (while you were still the PLT CDR) and during your first deployment.

EODC Hale sought an audience with me last week to give his side of the matters associated with my decision in seeking redress.

During that discussion, EODC Hale mentioned to me that he had brought up color blindness to 10 (6) a year ago" (most likely during TEU2) but then in his redress statement he says that he brought

vision up with you but you "dismissed it as a non-issue." He stated this dismissal was the reason for his approaching with the command. Company LCPO, via email and, thus, circumventing the chain of command.

Please confirm the first time and any additional times EODC Hale approached you about vision issues. Additionally, inform me what your response/action was when this was brought up.

2) EODC Hale has included a statement in response to the written counseling he received on 31 March 2017 after the completion of Ex DI17.

Please confirm for me that you (and/or 1936) issued the written counseling mentioned above. Also, confirm for me if/when you and/or 1936 received EODC Hale's responding statement. Was it hand-written, emailed, or in document format? Finally, did 1936 submit a voluntary statement with EODC Hale's responding statement?

TDQ and VR/CO

Commanding Officer EODMU EIGHT / CTG 68.1



TANDBERG IP 205.13.205.3 (Alias 1846)

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Sent: Monday, May 22, 2017 5:42 PM To: USN EODMUB ROTA Subject: RE: Initial Force Conversion Package - CPO Hale I will wait to hear from you. V/R Doing Message From: Monday, May 22, 2 BUPERS, BUPERS-324 Cc: Buject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will call you later to discuss.	From:	IN IS
To: Subject: Signed By: I will wait to hear from you. V/R		Monday, May 22, 2017, 5:42 RM
Subject: Signed By: RE: Initial Force Conversion Package - CPO Hale (b) (6) (b) (6) Too easy I will wait to hear from you. V/R WIND Original Message From: Subject: RE: Initial Force Conversion Package - CPO Hale Subject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will calt you later to discuss. USN EODMUS ROTA Sent: Monday, May 22, 2017 5:08 PM To: BUPERS, BUPERS-324 CC: BUPERS BUPERS-324		
Too easy I will wait to hear from you. V/R Original Message From: Sent: Monday, May 22, 2 BUPERS, BUPERS-324 Cc: 1016 Subject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will call you later to discuss. USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: 1016 BUPERS, BUPERS-324 Cc: 1017 BUPERS-324	Subject:	RE: Initial Force Conversion Package - CPO Hale
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Sent: Monday, May 22, 2 To: BUPERS, BUPERS-324 Cc: Bub Subject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will call you later to discuss. Original Message From: Discussion Package - CPO Hale USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: BUPERS, BUPERS-324 Cc: Bub USN EODMU8 ROTA		
To: BUPERS, BUPERS-324 Cc: B165 Subject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will call you later to discuss. Original Message From: USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: B165 USN EODMU8 ROTA BUPERS, BUPERS-324 Cc: B165 USN EODMU8 ROTA	Control of the last of the las	
Cc: Subject: RE: Initial Force Conversion Package - CPO Hale Hold on this please! I will call you later to discuss. Original Message From: USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: May 22, 2017 5:08 PM USN EODMU8 ROTA USN EODMU8 ROTA	From: (9) (6)	(b) (6)(b) (6)(b) (6)(b) (6)
Hold on this please! I will call you later to discuss. Original Message From: USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: BUPERS, BUPERS-324 Cc: USN EODMU8 ROTA	From: 100 (6) Sent: Monday, May 22	(b) (6)(b) (6)(b) (6)(b) (6)
Original Message From: 101 (61) USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: 101 (61) USN EODMU8 ROTA USN EODMU8 ROTA	From: 1986) Sent: Monday, May 22 To: 1986) Cc: 1986	(b) (6)(b) (6)(b) (6)(b) (6) BUPERS, BUPERS-324
Original Message From: D. G. USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: BUBERS, BUPERS, BUPERS-324 Cc: D. B. S. C. USN EODMU8 ROTA	From: 1000 Sent: Monday, May 22 To: 1000 Cc: 1000	(b) (6)(b) (6)(b) (6)(b) (6) BUPERS, BUPERS-324
Original Message From: D. G. USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: BUBERS, BUPERS, BUPERS-324 Cc: D. B. S. C. USN EODMU8 ROTA	From: 1000 Sent: Monday, May 22 To: 1000 Cc: 1000	(b) (6)(b) (6)(b) (6)(b) (6) BUPERS, BUPERS-324
Original Message From: Dr. (67 USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: 101051 USN EODMU8 ROTA USN EODMU8 ROTA	From: 12 (6) Sent: Monday, May 22 To: 13 (6) Cc: 15 (6)	(b) (6)(b) (6)(b) (6)(b) (6) BUPERS, BUPERS-324
From: DIADE USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: 101001 USN EODMU8 ROTA Cc: 101001 USN EODMU8 ROTA	From: 10000 Sent: Monday, May 22 To: 10000 Cc: 10000 Subject: RE: Initial Ford	BUPERS, BUPERS-324 Ce Conversion Package - CPO Hale
From: USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: USN EODMU8 ROTA Cc: USN EODMU8 ROTA	From: 1946 Sent: Monday, May 22 To: 1946 Cc: 1946 Subject: RE: Initial Ford	BUPERS, BUPERS-324 Ce Conversion Package - CPO Hale
From: DIADE USN EODMU8 ROTA Sent: Monday, May 22, 2017 5:08 PM To: 101001 USN EODMU8 ROTA Cc: 101001 USN EODMU8 ROTA	From: 10000 Sent: Monday, May 22 To: 10000 Cc: 10000 Subject: RE: Initial Ford	BUPERS, BUPERS-324 Ce Conversion Package - CPO Hale
Sent: Monday, May 22, 2017 5:08 PM To: 101001 BUPERS, BUPERS-324 Cc: 101107 BUPERS BUP	From: 1000000000000000000000000000000000000	BUPERS, BUPERS-324 See Conversion Package - CPO Hale vill call you later to discuss.
To: 16-16-16-16-16-16-16-16-16-16-16-16-16-1	From: 1000 Sent: Monday, May 22 To: 1000 Cc: 1000 Subject: RE: Initial Ford Hold on this please! I v	BUPERS, BUPERS-324 The Conversion Package - CPO Hale will call you later to discuss.
	From: Monday, May 22 To: Monday,	BUPERS, BUPERS-324 The Conversion Package - CPO Hale vill call you later to discuss. USN EODMU8 ROTA
	From: Promise Sent: Monday, May 22 To: Promise Subject: RE: Initial Force Blood Subject: RE: Initia	BUPERS, BUPERS-324 The Conversion Package - CPO Hale will call you later to discuss. USN EODMU8 ROTA 1, 2017 5:08 PM

Per our phoncon last week I'm attaching most of what normally constitutes a Force Conversion package, ICO Chief Hale (minus 1306/7). If you would please approach the following ECM's to determine any interest in his conversion: CTN, CTT, AWS, AWR and IT. Appreciate your assistance and we're standing by if any additional

information is needed.



WARNING: This is an official Department of Defense communication. Some emails may be encrypted and require CAC certification to view. Emails, or their attachments, containing personally identifiable information are "For Official Use Only" (FOUO) - Privacy Sensitive - Any misuse or unauthorized disclosure can result in both civil and criminal penalties.

10.70	
(9),19)	USN EODMU8 ROTA
From: Sent: To: Cc:	USN EODMU EIGHT ROTA Thursday, May 18, 2017 6:24 PM USN EODMU8 ROTA; D) (6) USN EODMU8 ROTA; D) (6) USN EODMU8
Subject:	ROTA RE: EODC Hale decision and redress - RFI
Thank you for your assessme VR/ CO	nt.
TDQ	
Commanding Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS	
(b) (
TANDBERG IP 205.13.205.3 (Alias 1846)
*** FOR OFFICIAL USE ONLY:	Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties.
To: (b) (c) (c)	USN EODMUB ROTA D17 04:09 PM Coordinated Universal Time USN EODMU EIGHT ROTA; USN EODMU 8 ROTA; USN EODMU 8 ROTA
Subject:RE: EODC Hale decisi	on and redress - RFI
CO,	
knowledge of history deployment at EODMU 12, wand I were a 2-man team and drills, where this deficiency was	ith me when it came up during our Sustainment Phase Sir, and I told him I had no color blindness, or "color deficiency." I worked for the color on a previous where he was my LPO, and did not have knowledge of it then either. During ULT, EODC Hale and the color of t

ba	later came back and informed me that the later has a medical waiver for "color deficiency to ensure that his condition had not progressed. As I understand, he passed with order which he was originally granted that waiver.	ency," and had gone in the standards
ext eit car of	r, my impression isand was at the time that I talked to the that EODC Hale and removed from the team as their LCPO. I do not say that with any male ther EODC Hale or the team as I like both on a personal level. Also, I cannot rightly blame EO tuse of the Issues that manifested with PLT 842, but my honest opinion is that I believe that he was the personality conflicts on that team Sir. If you would like any more clarification from my side Sir ovide whatever I can.	DC Hale as the sole the primary cause
V/	/R,	
C-:	1/10 SFG, EOD PLT CDR (b) (6)	
	rom: USN EODMU EIGHT ROTA	
To		
Cc Su	USN EODMU8 ROTA ubject: EODC Hale decision and redress - RFI	
(b)	(6)	
jui Co pe	s previously discussed, I made the decision to remove EODC Hale from your previous PLT 842 and a DD NEC. This decision was based on multiple factors leading me to lose confidence in his ability to adgement and reliability to execute high-risk operations. Ontributing to this decision, but not paramount to it, was information from EODC Hale up his chain ertaining to the properties color blindness as witnessed both at TEU2 (while you were still the PLT neir first deployment.	exercise sounds of command
EC	ODC Hale sought an audience with me today to give his sides of the matters associated with my de	
yo	edress. During that discussion, EODC Hale mentioned to me that he had brought up 1950 to be a second or the land of the land 	color blindness to
pr	roblems during the Basic Phase of training.	of the
Ca	an weigh-in on Chief Hale's above statement to me?	W 19-
T	DQ and VR/	
1		
	ommanding Officer	
	ODMU EIGHT / CTG 68.1 HUNDERSTEALERS	
	(b) (6)	



TANDBERG IP 205.13.205.3 (Alias 1846)

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DEPARTMENT OF THE NAVY

COMMANDING OFFICER EXPLOSIVE ORDINANCE DISPOSAL MOBILE UNIT EIGHT PSC 819 BOX 10 FPO AE 09645-0010

27 Jun 17

MEMORANDUM FOR THE RECORD

Subj: PRELIMINARY INQUIRY INTO ACCUSATIONS OF RETALIATION ICO EODC HALE DTD 21 JUNE 2017

Ref: (a) MILPERSMAN 1220-200

1. I have reviewed Preliminary Inquiry findings provided by long the above specified case, and discussed his recommendations with him on Monday, 26 June 2017. Given the information provided in the preliminary Inquiry report, our discussion, and the supporting information (i.e., formal counselling and Non-Punitive Letters of Caution (NPLOCs)) pertaining to EODC(EWS) Nathan J. Hale and performance white assigned to Platoon EIGHT-FOUR-TWO (PLT 842). I will not direct any additional Command Investigations into the allegation of retaliation. I do not believe sufficient actionable evidence exists to warrant disciplinary action under Uniform Code of Military Justice.
2. I do believe sufficient information has been provided to determine that both EODC Hale and the platon's Optimized Fleet Response Plan (OFRP) were direct contributors to the toxic environment and dissolution of trust on PLT 842 and undermined mission readiness. Specifically, EODC Hale's multiple formal counselling and NPLOC outlined failures in communication, accountability, coordination, and planning 1996.
3. Based on the above, I have exercised my authority as Commanding Officer to hold 1936 and 1:ODC Hale accountable for their respective failures via the following administrative actions:

b. Per reference (a), paragraph 14 e.(3). I have lost confidence in EODC Hale's ability to exercise sound judgement and be reliable to execute the duties of a Master EOD Technician (NEC 5337) due to his lack of decisive action to recommend personnel decontamination during Exercise DESERT ICE. The toxic nature of the platoon dynamics compel me to believe that EODC Hale believed that his opinion would not be valued by but that does not remove his responsibility and my expectation that he will address personnel hazards commensurate with his warfare qualification. Accordingly, I want to give FODC Hale the benefit of the doubt and have reverted him to NEC 5335 (Senior EOD Technician) and directed him to recomplete his Master EWS Warfare Qualification standards. EODC Hale will receive a Significant Problems Chief Evaluation and NAVPERS 1070/613 (Pg. 13) entry.

Subj: PRELIMINARY INQUIRY INTO ACCUSATIONS OF RETALIATION ICO EODC HALE DTD 21 JUNE 2017

4. For any questions or concerns on this matter, please cont (b) (b) (c) DSN: 314-727-1868 or NIPR: (c) (c) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	tact my command Legal Officer. (81-65) or myself at DSN: 314-727-1929
(b) (6)	



5630 Ser EOD/032 21 Jun 17

From: Officer in Charge, Explosive Ordnance Disposal Mobile Unit EIGHT, Detachment Europe

To: Commanding Officer, Explosive Ordnance Disposal Mobile Unit EIGHT

Subj: PRELIMINARY INQUIRY INTO ACCUSATIONS OF RETALIATION AGAINST EODC HALE

Ref: (a) JAGINST 5800.7F, Chapter II

(b) UCMJ

Encl: (1) Appointing Order

(2) EODC Hale Request for Redress with Enclosures

(3) EODC Hale NEC Removal & Counseling Documents

1. This reports completion of the preliminary inquiry conducted in accordance with references (a) and (b) into accusations of retaliation against EODC Hale.

2. Personnel contacted:

Jun 12 17:
Jun 13 17:

EODC Nathan Hale, USN,

Jun 14 17:

Jun 19 17:

3. Materials reviewed:

Encl 1): Appointing Order

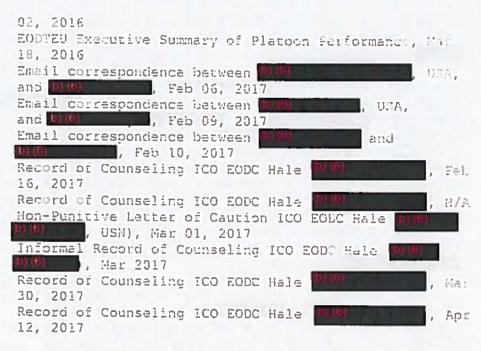
Encl (2): Request for Redress and Reinstatement of NEC 5337

Email correspondence between EODC Hale and (900)

(b) (c) Jan 30, 2017

Voluntary Statement of Statement in Response to the Encl (2) Pecari of Counseling ICO EODC Hale (900)

(c) EODTET Executive Company of Platoon Ferrorisate, Necessia.



- 4. Summary of findings: All interviews conducted in-person. Art. 31(b) rights were not administered; interviews remained formal and focused on materials reviewed through open discussion.
- a. Introduction. The prevailing finding among all interviews conducted is that a serious lack of communication existed between FLT 842 members, resulting in a complete meltdown of teamwork and a deterioration of trust up and down the chain of command. Lapses in communication occurred as early as EODTEU training, during which () be it out of frustration or an ability to unite the PLT, stopped speaking to EODC Hale, or 1000, for month-long periods of time. The absolute lack of communication persisted episodically. A growing mistrust between the PLT leadership and PLT members continued to develop, combatted with written and verbal counseling characterized more so as scolding than mentorship. NPLOC guidance instructed EODC Hale to improve communication with his chain of command; however, by the time PLT 842 began DI9, EGDC Hale (N3) and (D)(6) (N4) had virtually no playform on which to stand. Each PDT member's motivation to excel as a team was instead replaced by each PLT member's need to survive working together under observation.
- b. Background. (100) neparted deployment to reke

noirs of turnover with EODC Hale; in fact, according to EODC dale, turnover took place on the car ride to the airport. perhaps due to the private nature of his departure, all ict inform , his teammate. A formal N2 turnovci dir not take place between the and EODC Hale, not did it begin via email or phone correspondence after and (0)/6) continued to departure. communicate, but and EODC Hale failed to communicate with each other concerning LCPO tasks and responsibilities. As W2, EODC Hale's communication with SOF Company leadership was limited to brief emails and text messages. EODC Hale failed to communicate with SOF Company leadership and his LCPO; but he is no guiltier than his PLT CDR and LCPO to ensure proper turnover began or occurred and the proper battle rhythm of communication was established prior to departure.

The PLT functioned under EODC Hale's leadership and with the addition of the state of th exactly how well EODC Hale led as LCPO and communicated information to 113 and N4, the PLT's ability to work together, both professionally and informally, improved. Troop integration improved. Nevertheless, communication with SOF Company leadership did not. Did maintained communication with the property of the property the efforts and plan in motion for him to return. According to interviews, the PLT operated under the assumption that the current PLT manning would remain without changes. SOF Company leadership agreed that EODC Hale could manage N2 duties and current PLT manning would remain without changes. PLT members learned of return to PLT 842 as N2 not through or SOF Company leadership, but through rumor. This weakened the trust between PLT leadership and PLT members.

c. Findings. EODC Hale's email correspondence with properties is, not coincidentally, characteristic of his abilities to communicate. It is well-written, meticulous, poorly-timed, and generally speaking, the sole substantial correspondence he initiated with properties. Without considering how the information he revealed may further topple the team dynamic of the original PLT 842, undermine trust with properties and the sensitive information to Command leadership into presenting new sensitive information to Command leadership, EODC Hale communicated his concerns primarily to protect the current seas, specially to protect

opinion of and working relationship with EODC Hale, and to a lesser extent . Evidence suggests that attempts to communicate, mentor, and mesh stopped, replaced instead by written counseling in an attempt to remove EODC Hale from the team.

Information regarding when and how learned of EODC Hale's email conflicts from interview to interview. According to interviews, the regarded the email as a betrayal. There were claims during interviews of condescending and back-stabbing remarks made to individuals outside the PLT during the period between redeployment and DIS, targeting N3 and M4. Whether or not remarks were made, it is clear that the discord between PLT leaders and PLT members was evident to individuals outside the PLT.

EODC Hale received a MPLOC from the Commanding Officer, EODMU EIGHT, that instructed him to 1) support the stability of PLT 842, 2) ensure AASE be properly inventoried, and 3) improve communication with his chain of command.

EODC Hale's leadership progress would be scrutinized during DI9. Interviews indicate that EODC Hale and the progress of mistrust, and no support or protection from their immediate chain of command, felt more obligated to comply than to bond as a unit with their PLT leadership.

According to interview and statement material, communication did not improve during DI9; moreover, there was very little if any communication between PLT leadership and PLT members. Any mission planning that occurred, however deliberate and/or scheduled, was not relayed to EODC Hale or 0000. EODC Hale, left with no inputs from Ni and N2, remained passive. He did not step up to fill the leadership void or the EOD SME void in front of him. Instead of focusing on rectifying shoddy pre-mission planning, voicing concerns of gross contamination, or generally winning back the attention and confidence of the Troop leadership, he focused on being N3 and executing N3 tasks. With the exception of M4, who obtained more information from cell leaders than his EOD leadership prior to assault and gave the only legitimate feedback during a post-assault discussion. PLT 542 as a unit failed to communicate confidently with the ricep and with each other the to the inchanged toxic tear cycaric.

According to interviews, the DI9 safety violations against EODC Hale noted in counseling statements may or may not constitute shortfalls in EOD technical knowledge. Conclusions can be made from interviews that EODC Hale's purported safety violations, while justified, were no less safe than safety violations committed by N1 and N2. Conclusions can be made from interviews that EODC Hale's purported safety violations were not safety violations and were in fact satisfactory procedures. There is not sufficient evidence and material provided to conclude EODC Hale does not meet the required skill and knowledge-level of a Master EOD Technician.

5. Recommendation: Recommendations are based on findings obtained exclusively from interviews and material provided.

Recommend Commanding Officer, Explosive Ordnance Disposal Mobile Unit SIGHT, further investigate allegations of retaliation against EODC Hale. Sufficient evidence indicates that EODC Hale was set up for failure, and his PLT leadershipstruggling with an inability to build team camaraderie, imbue trust, and gain the confidence of the command, M3/N7 leadership, and the supported unit—instead looked to place the onus on EODC Hale and Made and to specifically target EODC Hale.



DEPARTMENT OF THE NAVY

COMMANDING OFFICER
EXPLOSIVE ORDNANCE DISPOSAL
MOBILE UNIT EIGHT
PSC 819 BOX 10
FPO AE 0.045 0010

5830 Ser N00/322 2 Jun 17

From: Commanding Officer, Explosive Ordnance Disposal Mobile

Unit EIGHT

To:

Subj: PRELIMINARY INQUIRY INTO ACCUSATIONS OF RELATIATION

AGAINST EODC HALE

Ref: (a) JAGINST 5800.7F, Chapter II

(b) UCMJ

(c) EODC Hale Request for Redress

1. In accordance with reference (a), you are to inquire into the facts and circumstances surrounding the subject above.

2. Consistent with section 0203 of reference (a), investigate the circumstances surrounding allegations of retaliation against EODC Hale as outlined in reference (c). Report your findings concerning this matter and recommendations as to whether additional investigation is required or alternatively, whether administrative or disciplinary actions are merited. Use the letter format contained in reference (a), appendix A-2-c, to report your findings, opinions, and recommendations by 16 June, 2017 unless an extension of time is granted.

3. You may seek legal advice from the COMNAVACTSPAIN Staff Judge Advocate, or (1) (6)
USN, EODGRU TWO Staff Judge Advocate, during the course of your investigation.

Acting

MILPERSMAN 1220-200

EXPLOSIVE ORDNANCE DISPOSAL (EOD) RATING

Responsible Office	BUPERS-324E Enlisted Community Manager	Phone:	DSN	882-2827 (901) 874-2827
Point of Contact	NAVPERSCOM (PERS-401DH) EOD "A" School Coordinator	Phone:	DSN COM	882-4261 (901) 874-4261
NAVPERSCOM CO SERVICE CENTE		Phone:	Toll Free	1-866-U ASK NPC

Reference(s)	(a) MAVPERS 18068F, Manual of Navy Enlisted
	Manpower and Personnel Classifications and
	Occupational Standards, Volume II,
	Navy Enlisted Classifications
	(b) COMNAVCRUITCOMINST 1130.8J, Navy Recruiting
	Manual - Enlisted
	(c) NAVMED P-117, Manual of the Medical
	Department, Chapter 15
	(d) U.S. Navy Diving Manual
	(e) OPNAVINST 1160.8A
	(f) SECNAVINST 5510.30B
	(g) SECNAVINST 5510.35B
	(h) BUPERSINST 1430.16F
	(i) DJMS Procedures Training Guide (PTG)
	(j) NECCINST 1414.2 Explosive Ordnance
	Disposal Warfare Specialist (EWS) Qualification
	(k) OPNAVINST 5350.4D

1220-200 CH-45, 14 Nov 2013 Page 13 of 22

- 13. Change of Rating. Personnel designated in the EOD rating may request change of rating per MILPERSMAN 1440-010. Personnel are required to submit NAVPERS 1221/6 to BUPERS-324E to concurrently affect change of rating and removal of the EOD rating related NEC.
- Forced Conversion. Forced conversion is the NAVPERSCOM directed involuntary change of rating based on a member's loss of eligibility or suitability to further serve in member's present rating as defined in MILPERSMAN 1440-010. conversions will be conducted per MILPERSMAN 1440-010 and as further described in this article. COs may recommend forced conversion/revocation of the EOD rating NEC by submitting a MAVPERS 1221/6 to BUPERS (BUPERS-324E). Service members assigned NEC 0000 have 30 days to request conversion to an undermanned rating per NILPERSMAN 1440-010 and command shall remove advancement recommendation until member successfully converts to new rating. This revocation shall not be used as a punitive measure, but based on the CO's determination that the member is no longer suitable for assignment in the EOD rating. NAVPERS 1221/6 must substantiate that determination by providing sufficient background and reasonable justification for removal of member's NEC. Recommendations to revoke NEC shall include at a minimum the following statements:

"The member is considered suitable for assignment to rate or rating billets not requiring NEC (fill-in)."

or

"The member is considered unsuitable for reassignment and will be recommended for administrative discharge by separate action."

and

"The member may reapply for reinstatement of NEC (fill-in) after completing at least 2 years assigned to a non-NEC billet."

or

"The member is unsuitable for duty in Diver/EOD/SEAL/SWCC/UCT commands. The member may not reapply for reinstatement for NEC 53XX and is unsuitable for duty in Diver/EOD/SEAL/SWCC/UCT commands."

Primary reasons for forced conversion/revocation of NEC include, but are not limited to, the following:

- a. Non-Performance of Duties. Failure or unwillingness to perform duties required of the rating.
- b. Failure to Maintain Rating Eligibility. Permanent revocation by Department of the Navy, Central Adjudication Facility (DON CAF) of the member's security clearance or permanent physical disability.

c. Professional Performance:

- (1) Willful dereliction of duty.
- (2) Breaches of ammunition, arms, explosive (AA&E), diving, parachute, or ordnance safety or regulations.
- (3) Loss of CO's confidence in the member's ability to exercise sound judgment, reliability, and personal conduct.
- d. EOD Warfare Specialist (EWS) Qualification. Failure to attain EWS qualification as specified in reference (j).
- e. Alcohol Abuse. Personnel identified as having abused alcohol will be locally suspended from duty by their CO pending the outcome of screening, disciplinary action, or rehabilitation procedures as outlined in reference (k). At any time, during or upon completion of those proceedings, COs have the following options:
- (1) If a counseling/rehabilitation program appears likely to succeed, the member will remain assigned to the command in a non-EOD NEC status and will have a program developed per reference (k). Commands will submit NAVPERS 1221/6 to BUPERS (BUPERS-324E) to affect suspension of the EOD rating related NEC. Upon successful completion of the rehabilitation program, the CO may request reinstatement of the member's EOD rating related NEC.
- (2) If future alcohol abuse is considered likely, or the member fails rehabilitation treatment, the CO may certify that the member has no potential for further useful service and must initiate separation procedures. Commands will submit NAVPERS

From: CPO(EXW/FPJ) Nathan James Hale, USN To: Commanding Officer, Explosive Ordnance Disposal Mobile Unit EIGITT
Subj: REQUEST FOR REDRESS AND REINSTATEMENT OF NEC 5337
Ref: (a) Uniform Code of Military Justice, Article 138 (b) JAGMAN 0302 (c) Non-Punitive Letter of Caution of 1 Mar 17 (d) SECNAVINST 5370.7D
Encl: (1) Email of 19 Jan 17 (2) Voluntary statement of 19 Jan 17 (3) Statement in response to Written Counseling given on 31 Mar 17
1. Per references (a) and (b), this request for redress is submitted. Specifically, I respectfully request the reinstatement of NEC 5337 for the reasons stated below.
2. After receiving reference (c), I took into account the deficiencies cited and continued to support my team in meeting all of its future mission requirements and responsibilities. Furthermore, I made a concerted effort to rebuild the respect and trust that had deteriorated over the last several months.
3. The team worked to complete Exercise DESERT ICE 17, the communication issues remained and ultimately kept us from a successful evaluation. The team's communication issues have existed for some time, but were exacerbated when I sent enclosure (1) to USN. That email was sent out of concern for the safety of the team. Previously, I told vision issue, but he dismissed it as a non-issue. Thus, I was left with no choice than to use my chain of command and notify Issue. Rather than improve our team and solve a legitimate safety issue, my email to caused and to turn against me. When returned, he and the safety were more preoccupied with their agenda in ensuring the blame of team failure would not be on them, rather than mission success.
4. Nevertheless. I attempted to work toward a solution with my LCPO and OIC in order to reach an agreement on how best to communicate. Their response was to leave myself and the least amount of crucial decision-making processes, out of pre-mission planning, and provide the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least amount of intel until the very last second. As the least second in the least seco
5. b) (6) and b) (6) observed that we, us a team, did poorly on the D19 drill conducted 29 March 2017, specifically because the OIC and LCPO failed to make critical recommendations prior to the commencement of the drill regarding the establishment of a

decontamination station. I was also counseled regarding the same mistake which I accepted without statement. As noted in enclosure (3), the entire two weeks in Dugway, despite my requests, I was not invited to any pre-mission planning meetings nor debriefed after the fact. Despite conducting the drill twice that day, the LCPO or OIC provided no corrections or feedback to EOD1 Vasenda or me. Two days later (9)50) and gave me a written counseling without any prior communication or notice of wrong doing. My response statement for this particular counseling was prepared at a later time that we agreed upon for inclusion, but was never accepted. This episode illustrates the communication issues within our team and confirms my reasons for feeling set up for failure. 6. Our team deployed with B/2/3 from 18 September 2016 to 9 February 2017 and received only good reviews and verbal compliments. Specifically, several members noted the positive differences in our team after I took over the LCPO position from request of the RECCE Team SGT that if asked about my team, to continue to give his positive feedback of the current team dynamic. His final appraisal of our team was based on solely comments about me, not our actual performance. and I were the leaders of our team that failed and yet they were allowed to continue in the EOD community. Conversely, I had my NEC removed based, in large part, on their opinions of my performance. Opinions that are tainted by my report of vision issue to the chain of command. Under reference (d), I am required to report violations of regulations to the proper authority and I am protected from unfavorable personnel actions based on that report. It is clear that my report of 10161 condition led to and but retaliating against me, which negatively impacted our team and ultimately resulted in our team's failure and the removal of my NEC.

8. I can only conclude that you made the best judgement you could with what little information you had. This is where my uncertainty lies with your call to terminate me completely and rely on the information given to you by two individuals you saw fit to separate. I hope this letter touches on the subjects you needed the most clarity on. I promise to continue to conduct myself in a manner that makes the Navy proud, remain an asset to my Country and to serve no matter what outcome you determine proper at the close of this request. I hope my future lies within the EOD community and respectfully request you reinstate my NEC, so I may earn back your trust.

M T HALE

Hale, Nathan J CPO USN EODMU8 ROTA

From:	USN EODMUB ROTA
Sent:	Friday January 20, 2017 3:32 AM
To:	Hale, Nathan J CPO USN EODMUB ROTA
Subject:	RE: Redeployment/Sustainment schedule - personnel shift info
Nate,	
of the range timeline the team Chief. I apprepart to see that yo throughout the rema- ultimately be made to	and and appreciate your position WRT With the exception of the vision issues and the specifics es, I have been aware of the majority of shortfalls noted throughout PLT 842s history with especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your est feel strongly that especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your est feel strongly that especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing these facts to light. It doesn't take long in reading your especiate the effort you put forth in bringing the long in take long in
Before anyone on you go about it. You never effects will play in the syphilis on an aircraft	to give you some important advice in how you and the rest of your team best handle this situation. bur team (From N1-N4) puts any of this information on blast, you need to assess very carefully how er know who is listening, how they will interpret this information, or what the 2nd, 3rd, or 4th level be political circles of our community. You know as well as 1 that rumors in EOD spread faster than it carrier. It is in all of our best interests to keep our dirty laundry contained until we get to the risk making the whole team stink
the SEA and Co Compass (DI9 exercise). I will be made. Regard	state as the team Chief was made hastily by what I assume was a semi misinformed Triad while mander were both not present. We still have three months before the final outcome will come to Between then and now you can rest assured that all of this information will be considered and a cadless of how it plays out I would implore you continue to do all you can to keep the team in the fight doing great in the past few months. Keep it up.
t will be in touch afti	er I return to Rota and get the latest info.
Peace out,	
	J CPO USN EODMUB ROTA JORY 19, 2017 11:54 PM USN EODMUB ROTA
Subject RE Redeplo	pyment/Sustainment schedule - personnel shift info
duties of PLT 842 LC	last email, t am obligated in voicing a few concerns with having 1976 return in fulfilling the PO again. Having filled in as the LCPO for the last half of our deployment, several issues were ation, not only by my team members but also the troop.

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Inability to communicate:
It is no secret that believe as the team N2 had a major personality clash specifically with believe and belittled him at every opportunity. With the team functioning smoothly, I now can honestly attribute this issue as a failure in the communication. Prior to the leaving Baumholder, he was on a "no speaking basis" with the same and opted in having me mediate between them instead of addressing him personally. I have also personally experienced being given "the silent treatment" when I questioned some of his methods back in March 2016 during FTX Week at Ft. Story. It was a solid month before he spoke directly to me again, having mediate between us, refusing to address me personally. There was also no communication prior to his departure on his intention of leaving or any concrete plan in place in the event of being recalled. Enclosed (document #1) you will find his counselling statement given during our ULT Phase for lack of communication with the platoon, which will attest to the growing/uncorrected problem this has grown into.
Lack/un willingness to integrate with the Troop:
Out of the 10 range days we had scheduled with the troop prior to his departure, he had personally only attended 4 of them. This raised a few "red-flags" with the troop and attributed to the concern with fully integrating with their cells due to the lack of participation during range days. Enclosed (document #2) is the range schedule with days to the lack of participation during range days. Enclosed (document #2) is the range schedule with days to the lack of participation during range days.
Inability to distinguish between colors:
When we had first teamed-up in June 2015, he had confided to me that he had difficulty distinguishing certain colors, specifically the color red. I did not think much of it then, believing he had the medical waivers required. During 18-19NOV2015 while on the road show training at Point One, he had teamed-up with the in conducting wire-diagnostics and was completely unable to distinguish their colors and then later confided in that he was color blind and would need the step in to replace him as P1 during all the remaining wire-diagnostic drills because he was physically unable to. 21NOV2016: B/2/3 conducted a timed scrambler which consisted of colored targets. During the evolution, the RSO called out proper colored targets that were to be engaged per barricade. Upon completion of the drill, the confronted was as to why he was not shooting the proper targets. Was told that if he were a member of the troop, he would have been kicked off the range because of his inability to distinguish the proper targets, which is a safety violation. The replied that he is colorblind and is unable to differentiate the colored targets. This incident is corroborated by the and the remaining wire-diagnostic drills.
Numerous accomplishments have been made since the team dynamic changed:
 12-16DEC2016: I organized our first fully integrated troop chemical/biological FMP utilizing DTRA/ATSG assets, working the logistics and training dates with the ATSG LCPO and RECCE Team Sgt.
All 4 team members have participated in every troop range exercise since to the departure (dates attached in document #2).
Conducted 3 team sustainment Hostage Rescue drills.
Conducted 2 "Blue-Fly" Response time drills.
 Conducted 2 team CBRNE 0300 response drills. 17-20JAN2017: Participated in the DTRA "Nimble Elder" Exercise held in Stuttgart, DE.
19JAN2017: administered the EODC advancement exam to (0):(6)
In conclusion, my strong personal recommendation would be for the team to carry on as it now stands (myself remaining the N2 and 1996) as the N3). The team has made a complete 180, doing good work, and can only see it coming out here for its second deployment, stronger and better prepared. The fact that we all now get along, communicate, and socialize regularly is only an added bonus! Feel free to contact me with any follow up questions or concerns.
Nate
V/t.

EODC Nate Hale PLT 842 LCPO

(b) (6)

From: (III) (IS) USN EODMUS ROTA

Sent: Wednesday, January 11, 2017 5 06 PM

To: 101161 USN EODMUB ROTA; Hale, Nathan J CPO USN EODMUB ROTA

Cc: USN EODMU 8 ROTA

Subject: Redeployment/Sustainment schedule - personnel shift info

Gents,

7

09APR17

There was virtually no communication between N1/N2 and N3 during Desert Ice 9 N1 and N2 did not include N3 in any pre-mission briefings and I. N4, had to act as a go between for both parties. I often was left out of the loop as well and had to speak directly with cell leaders in the troop for information regarding the schedule and what was coming next. Our team was not functioning well as a unit and I feel as if our collective team failures were being pushed onto N3 and he was being used as a scapegoat.

For example, N3 was given a written counseling that was not warranted in order to paint N3 into a bad light and make him appear "unsafe" which couldn't be farther from the truth. Here is my account of that drift

EOD was assigned to C2 element during the assault of the cave. There was unknown chemical warfare agent being produced and weaponized. During the assault two assaulters entered a vapor barner and engaged a hostile. The hostile threw a glass of an unknown liquid onto the assaulters. The assaulters were now grossly contaminated with an unknown liquid C42 (Troop SGT Major) tasked N4 and N3 to the area of the incident. A few minutes later N3 and N4 arrived to the vapor barrier. 2 additional assaulters were outside the vapor barrier and were panicking. The JCAD began to ring 1 bar for G Agent meaning. there was a vapor hazard outside of the vapor barrier. The 2 Assaulters inside the vapor barrier were yelling that they got sprayed with a liquid. N3 and N4 calmed everyone down and gave directions to the assaulters inside to do a self and buddy decon and then shed the outer layer of gloves and stand by for further instructions. N4 then noticed a large puddle of liquid coming from the vapor barrier room on the ground. He pushed the 2 assaulters outside of the vapor barrier back and made sure they had not stepped in the liquid. He gave direction for them to back out of the cave a bit and not let anyone else into the vapor hazard area. At this point N3 had already set up a drop cloth so that the tools could be easily accessed N3 and N4 conducted an m8 swipe on the liquid and it popped positive RED for Blister Later in the debrief this result was clarified by scientists as a false positive because of the stimulant used in place of real agent and should have popped positive GREEN for nerve agent. Sorbent was then spread on the puddle and drop cloths were laid out to mitigate the spread of contamination and to be able to safely enter the vapor barrier. Once in the vapor barrier room, N4 and N3 quickly assessed the situation and the 2 dirty assaulters. There were multiple 155 rounds being filled with an unknown liquid, a wagon. with a bunch of pressurized containers with a spray hose attached to it and a dead hostile with an empty glass by his hand. N3 checked the assaulters for symptoms and quickly decontaminated them again to make sure they did it correctly. N3 and N4 did not see any immediate threats in the room and the priority at that point was to get the assaulters to the hotline to process out. The 2 assaulters were instructed by N3 to give us a quick brief of what happened and then to get cut out of their suits immediately outside. The liquid was either Nerve, Blister or an unknown chemical so N3 and N4 wanted them to be cutout to prevent any medical emergencies. The assaulters left the cave. N3 and N4 stayed in the vapor area and ran further testing and gathered all necessary intelligence for the next 30 or so minutes. When N3 and N4 left the cave they came outside to find no hotline set up and everyone joking around. The 2 dirty assaulters that were grossly contaminated with liquid agent were not even notionally cut out of their suites and no decontamination of any kind ever took place which is a HUGE safety hazard and overall failure of the N2 and N1. The drill was indexed at that point and the assaulters considered the assault portion of the drill a win. When asked for debriefing points no other EOD Techs said a word about the situation until N4 began to explain the severity of what had just happened and why the drill was not a win. The entire point of the drill was to see how the entire force would react in a tactical environment. when multiple personnel were grossly contaminated with liquid agent. N4 explained how it was a failure and that for future drills an expedient hottine needs to be established during assault for emergency decontamination situations. Once again, this responsibility falls on N1 and N2 who are supposed to make recommendations to the Troop leadership

The troop took N4's debrief point on board and decided to hit the target again after a break for food and water. At this time N1' N2' N3' & N4' had a meeting to discuss what went wrong and what needs to

happen moving forward. N1 and N2 seemed mad at N4 for bringing up those points during the debrief

even though it was the proper thing to do. It was very confusing because they both agreed 100% with what N4 said but said that he shouldn't have said it because it might make somebody look bad in front of observers. N4 respectfully disagreed with them and said that it needed to be said.

N4 approached to be and and after this conversation to see if he was out of line during the debrief. They both said absolutely not and agreed with N4 and told him it was the right thing to say

N4 was also approached by an Army O4 with DTRA and an Army O6 that was observing the drill and was commended on his spot on threat assessment in regards to him calling out everyone on the post assault decontamination procedures

N1, N2, N3 and N4 had another meeting prior to the next assault. N4 asked N2 what he would like to see done in the vapor barrier area in regards to running tests and prosecuting the scene again. N2 told N3 and N4 NOT to take their EOD bags and just concentrate on handling the dirty assaulters and to notionalize that they were prosecuting the lab.

The assault commenced and the same thing happened. Two assaulters were sprayed with an unknown agent in the same room by the hostile. N3 and N4 arrived on the scene and did almost the exact same procedures as they had on the previous drill, talking through each step and each tool that they would be using and briefing assaulters regarding safety. This time N3 and N4 decided that one of them was going to escort the dirty assaulters to the holline outside of the cave to make sure they were properly processed out and that the proper information was passed to higher. N3 and N4 tried to radio N2 and N1. No reply. The caves were thick and communications were an issue. N2 never entered the cave during the assault. N3 then told N4 that he was going to escort the 2 dirty assaulters out and for N4 to proceed with EOD procedures as long as he had at least one other assaulter with him watching him. N4 agreed with N3 that escorting the dirty assaulters out was a solid plan. N3 left cave with the dirty assaulters. N4 backs out of the danger area and pushes up into the cave to observe assaulters and CRD performing dead checks and taking biometrics off of dead hostiles. 15 minutes later N2 bumps into N4 in the cave and asks why N3 left him there "alone" N4 explains that he is not "alone" a because there are people all around N4 explains that the lab area was prosecuted everyone was sale, and N4 was just standing by with the assault force awaiting further tasking. The drill was soon indexed and nothing negative was said. by either N2 or N1 in regards to improper procedures by N3 or N4. At no time did either N2 or N1 ever even hint that they were questioning anything that happened on target that day. A few days later N2 and N1 gave a written concealing to N3 out of nowhere with no verbal warning at all for escorting assaulters to the hotline. Nothing was ever said to N4 regarding this

It is my opinion that this counseling of EODC Hale was direct blowback from an e-mail that was written on deployment listing reasons why should remain off the team EODC Hale and were never able to get past the issues that arose after left deployment which led to poor team performance at Desert Ice 9

In closing EODC Hale has always treated me with professional and personal respect. I never had any issues with him as an EOD Tech. Sailor, or person. He is a knowledgeable and proficient EOD Operator and always brought out the best in me.



Statement in Response to the Written Counseling Given on 31MAR2017

1.	It is important to note that the written counseling was given in response to my actions on
	scene for an exercise/drill that we conducted for a second time with B/2/3 Troop
	Assaulters because the recommendation and establishment of a chemical
	decontamination station was never made prior to commencing. A major failure
	specifically on EOD team leadership (N1/10/10/10/10/10/10/10/10/10/10/10/10/10
	verbal counseling or clarification for my actions while on scene was made on the day the
	actual exercise/drill was conducted on 29MAR2017 involving a nerve dispersal device
	inside a cave.

- 2. On conducting this exercise for the first time, EOD and CRD personnel were in direct support of the assault. Once the site was secure of OPFOR, I took control of the scene, in which I had two assaulters that had been sprayed with an unknown liquid. I had the two "dirty" assaulters self-decon using their RSDL and radioed for CRD to take control of these assaulters and escort them outside the cave, where they would be processed through the hotline and cut-out. I was then able to secure the scene of explosive hazards and identify the chemical hazards present.
- On conducting the same exercise for the second time, EOD personnel were again in direct support of the assault and CRD personnel stayed behind to manage the hotline/decontamination station. N2. informed myself and N4/ that we could notionally conduct EOD procedures on scene and that the focus would be on processing "dirty" assaulters through the hotline/decontamination station managed by CRD personnel. Once the site was again secure of OPFOR, I took control of the scene, again having two assaulters sprayed with an unknown liquid. I again had the two "dirty" assaulters self-decon using their RSDL and radioed for N2 to consolidate on my position and take control of the assaulters in escorting them to the hotline. After myself and N4 had made multiple attempts to radio for support, called for two assaulters to provide security for N4/ N2 while he prepared a workstation and his tools outside the vapor barrier. Having the best situational awareness of the assaulter's condition and scene, decided to escort the two "dirty" assaulters to the hotline and turned over to CRD personnel for immediate decontamination and cut-out, coordinating this with N4 departing.
- 4. As we were making our way outside the cave, I was confronted by N2/101401 about what I was doing. I informed N2 that multiple attempts had been made to contact him via radio about the two "dirty" assaulters needing immediate decontamination and cut-out. He then asked about N4/101401 whereabouts in which I notified him that he was on scene notionally preparing gear and supported by two assaulters. I then proceeded with the "dirty" assaulters out of the cave to the hotline and N2/101401 proceeded to N4/101401 location. Once the "dirty" assaulters were processed through the hotline and cut-out, B/2/3 troop leadership

requested one CRD personnel to proceed inside the cave and commence SSE processing. I in turn took over his position at the hotline.

also informed me that in addition to this "safety violation" I had disregarded their request in coordinating the collection of AA&E from the RECCE 18F the morning of 28MAR2017, but was not included in the written counseling. I did Coordinate with the RECCE 18F pickup at 0715 that morning, when and went prior to that time and without consulting the RECCE 18F or me, automatically assumed the coordination time had not been accomplished.

Safety Violations Observed during DI9

- 30MAR2017 Biological Laboratory with production of Botulinum Toxin
 N2/1016 United States of Control of Polymers
 N2/1016 United States
 N2/10
- O5APR2017 Final Exercise with Impediments to Assault
 N4/1916 was crouched over rendering safe a pressure plate IED and
 N1/1916 was observed peering over top of him. N1/1916 and railed to
 move himself and the assault force back a safe distance until after N4/1916 had successfully rendered safe the IED and called the area safe to proceed through
- operation of the uncleared back half of the building for any remaining IEDs. The troop MSGT had informed everyone that all personnel would enter/exit through the same cleared entry points and was not concerned with whatever was back there. Note that the uncleared entry points are assaulter for security, only to return a short time later with one pressure plate IED that he unnecessarily went hands on and treated like a CAT A scenario instead of marking/BIP/remote procedures.

EODC Nathan Hale

EODTEU TWO Executive Summary of Platoon Performance

CIN/COURSE:	EOD SOF - Surface IED DATIE: Mar 2, 2016		DATE: Mar 2, 2016
Unit/Company/Platoon:	862	OIC4.CPO:	
EOD Supervisors:	DD1 Hale		
Knowledge Test Average: Pre-Test: NA	Post-Test: NA	Dives Conducted: SCUE	BA: NA MKIG: NA
Practical Exercises: Prac/Lab Drills:	36 Ciraded Di Assessed	4.4	12
Grade Sheet Average/Score (s): Platoon: 93.5	EOD Supervisor 1: 9 EOD Supervisor 2: 9		EOD Supervisor 5:
Performance Evaluation Summary		6.57 EOD Supervisor 4:	EOD Supervisor 6:
Praining Safety Concerns:	SIGNATUI		

PLT 842 EXSUM

understanding of related safeties. He showed a lack of experience duri	quired significant remediation improvements throughout ing. (TEAM 2) was ize K-factors when addressing safe
Combat Skills: The PLT lacked experience but showed improvement th	oughout training.
Mobility Skills: No deficienc es noted.	
Situational Awareness: (TEAM 1) Team displayed a lack of SA early on, the end of course. Trequired help with cardinal direction a wrist compass. Both members were receptive to feedback and imple training. (TEAM 2) EOD1 Hale showed a lack of general SA, especially with the action of the action o	is and was recommended to wear mented learning points during when using NVGs. He was unable
Leadership/Team Dynamics: (TEAM 1) showed great lea recommendations clearly, and communicated effectively with micromanage due to his deficiency with core skills. The remresponses, however could have shown more urgency. (TEAM 2) EOD1 well together, but there was a clear lack of decisive leadership through	dership, articulated had to lained calm and collected during

Material/Logistics: NSTR



EODTEU TWO Executive Summary of Platoon Performance

CIN/COURSE:	No CIN - Final Trainle	ng Exercise (FTX)		DATE: Mar 18, 2016
Unit/Company/I	Platoon: 842		OIC/I.CPO:	
Feam Leaders (TL): (b) (6)	EOD1 Hale	(b) (b)	
Cnowledge Fest Average:	Pre-Test:	Post-Test:	Dives Conducted: SCU	JBA: MK16:
ractical Exerci	ises: Prac/Lab Drills :	Graded Dril Assessed:		
Grade Sheet Average/Score	Platoon:	TL 4:	TL 2:	TL 6:
HOD1 Hale - some drills he threat assessme execution should be the week. EOI assisted the OI overall team of	EOD1 Hale — Incor- carried the team an ent process. More it that be the short-term am Dynamics: DC Hayden led his IC in developing a dynamic and attitud	d others he struggled wateration training with an priority for EOD1 Hathave a great working platoon well, conducted plan of action.	ith basic HOD skills (RECC) n emphasis on threat assessor le. relationship. Communicati d leaders recon on complex the can be argumentative at the	nent and TFP selection/ ion flow improved through multi-layered evolutions ther
Training Safet	ly Concerns:			
None				
ORIGINATOR	: DIVISION LCPO	SIGNAT	VRE:	

Umayam, Benjamin A SCPO USN EODMU8 ROTA

From:	(aspg) (b) (6)(b) (6)(b) (6)
Sent:	Monday, February 06, 2017 4:24 PM
To:	USN EODMUB ROTA
Subject:	CPO Nathan Hale

My name is 1016. I wanted to contact you and let you know what a great job Nate did during our DTRA training in December. Nate and the rest of EOD were more than knowledgeable and took as much time as needed to help the Troop understand the process and repercussions of containing a contaminated sight and how to negotiate a complicated target set such as chem/bio in preparation for the exercise this spring. We really appreciate their effort and patience during this training. I was standing in as the Troop SGM and Nate helped to make it a seamless transition into my new position. When the left, there was no noticeable gap in knowledge or what they could provide at any point. I hope this finds you well and I wanted to let you know how great your guys have been this rotation.

V/R





From: Sent: To:

(3SFG) Inursday, February 09, 2017 5:51 PM

(b) (6)(b) (6)

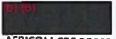
USN EODMUB ROTA

Subject: Hale email



I apologize for how my previous email has been perceived. I was unaware of the events taking place behind the scenes or of Nate's intentions. He asked me to write an email complimenting his work (which I found unusual but not pointless) during our week of DTRA training, and to our eyes, we found them helpful for the training and the guys appreciated it. All that being said, I have recently been informed of the "actual state of things" from the EOD leadership here and that behavior is unacceptable if true. I apologize for getting involved and please feel free to call me here in the OPCEN. I should be around for the next couple days and will gladly answer any questions you may have for me.

V/r



AFRICOM CRF RECCE



b)(b)	USN EODMU8 ROTA
From: Sent: To:	USN EODMUB ROTA Friday, February 10, 2017 8:27 AM USN EODMUB ROTA EODMUB ROTA USN
Cc: Subject: Attachments:	N2 Failures
b) (6)	
cinera higges in ne a dettituel	platoon LCPO. He has anger issues and his inability to communicate with other EOD of during training and operations. His obvious distain for the second of the EOD community.
midu pieggional featif GAIIGILIC	DEC in Stuttgart) his negative attitude about training filtered to the team creating an His willingness to talk to his counterpart. When was not existent making it difficult ar too detailed about this subject, that can be another email or meeting in person.
troop CDR and SGM. I ordered counseling and I did. He return were I reminded him that this to sea-laywer me with semant question his ability to see the country.	over a group text to the majority of troop 3, including the EODC Hale to counse! on his actions. He asked me to write up the ed and said that he was not having him sign what I wrote. After a very brief discussion, is clearly what happened and he will sign it, he said if that is an order I will do it. He tried not mentioning by name in the text. This made me obvious. I have the pictures from the group text. The counseling paperwork is here (@ only one who knows were it is. He was told to bring it to todays meeting.
platoon turnover with 862. He before 862 arrived, redeployment back to Rota. EODC Hale after that call. No p talked about it we made the divere having a meeting on Fridsomething to the effect of "Jus	lans were made for the Platoon's post deployment meeting. Once and the color of leach and I ecision to have the meeting on Friday, 10 Feb at 1200L. Upon informing Chief Hale that we ay, he immediately started talking to me in an unprofessional manner and stated, the because you and to be don't have families doesn't mean that you guys need to take this to tone it down a few notches and he should have coordinated this with the latest this so tone it down a few notches and he should have coordinated this with the latest this so tone it down a few notches and he should have coordinated this with the latest this so tone it down a few notches and he should have coordinated this with the latest this so tone it down a few notches and he should have coordinated this with the latest this so tone in the latest that we have the latest this so to the latest this so tone in the latest thin the latest things the l
EOD Hale regularly let groomin shave. We all shaved at least e made it a point to find him and	standards for standards for slip to the point were I was the one reminding him to very other day and slip (6) has a good 4-5 day beard going most of the time. I tell him to shave if something was coming up.
turned his room	n over to in complete disarray. I am sure you have seen the pictures by now
would be complete.	went on a ski trip that was allowed by me and the troop under the condition that all ay could be reached. I would complete the comms check and the AA&E inv and turnover was staying back with me incase issues came up. 862 conducted the AA&E inventory issing 20' of MM51, 600gr per foot ECT. I sent a EODC Hale a text on Tuesday. 7th at pm

that we were missing demo and to comeback and search for it. I received a call form EODC Hale that afternoon and he would be back in tomorrow. He came back later in the after noon and took aback the rental car and did not come back from Ramstein until after 1915. His lack of urgency the day before we were supposed to leave was not expectable. His response to the AA&E being missing was "yeah, we used it back in November. It's demo, write it off as being used. We did use some though" (via text, Tuesday @1815.) I sent the expenditure email to the armory on 29 Nov and CCed him and company leadership stating that we expended half a role of NON-EL. That ship sailed a long time ago.

Weapons movement was not scheduled for the day of departure and I did it the day before.

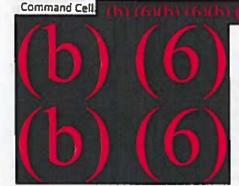
He asked the acting troop SGM to write an email on his behalf for the FMP with DRTA, 5-9 Dec 16. This was confirmed by me yesterday through through you can elaborate further.

Once EODC Hale and the light of their ski trip, I had a feeling that the turnover was not as tight as EOD Hale indicated before departure.

In conclusion, EODC Hale is unfit to lead as a platoon LCPO. His puts on a thin facade of the quite professional but this is not what he is. I feel like he has blown me off many times and blamed it on communications issues, such as bad cell phone service or he didn't see the call or text. The bottom line is I don't trust EODC Hale to lead or manage the team. His overall avoidance of me and confrontational nature leads me to believe that he cannot be trusted. I see no value in him staying on this platoon.

Thank you, V/R

EODMU EIGHT 842 Platoon Commander



RECORD OF COUNSELING DATE 16-Feb-2017 PRIVACY ACT STATEMENT The authority for requesting the following information is contained in 10USC 8012 and EO 9397. The data will be used to document quality force counseling actions not prescribed in other directives. When completed the form may or may not become a source document to support administrative separation. Data is also releasable to higher headquarters officials when used to support administrative separation or UCMJ action. Completion of the form by a counselor is mandatory; however, disclosure of information or facts by the counselee is voluntary. Failure to disclose information or facts may not be in counselee's best interest in the event administrative, disciplinary or separation action is subsequently deemed warranted by the counselee's commander. Name (Last, First Middle Initial) Grade SSN Hale, Nathan J CPO/E-7 DIVISION/WORK CENTER/DUTY SECTION NAME/GRADE OF COUNSELOR N3 / OPS REASON FOR COUNSELING MID MARKING PERIOD APPRAISAL **XPERFORMANCE** END OF MARKING PERIOD APPRAISAL PRIVATE INDEBTEDNESS PERSONAL BEHAVIOR OJT PROGRESS SUPPORT OF DEPENDENTS **RESPONSIBILITIES** SUBSTANDARD DRESS/APPEARANCE OTHER - Specify_ RESUME OF REASON WHICH CAUSED THE COUNSELING REQUIREMENT (Give details, facts, specific dates, names, sequence of events, etc) - On 27NOV2016 (1) had a personal family problem in which he left the deployment on emergency leave. You were tasked to move into the PLT LCPO role. Your lack of perceived leadership as reflected by the actions of your subordinates resulted in inappropriate discussions amongst the junior personnel as to their These discussions were held not only between the members of PLT 842, but at the B/2-3 Troop level as well as other members of EODMU 8 Rather than resolving the issues and mentoring your junior personnel, you perpetuated the problem by sending an official correspondence to the Company LCPO with the intention of presenting the argument that was unfit to resume the duties of PLT 842 LCPO. - During the RIP / TOA phase of your deployment with PLT 862, your lack of supervision as the acting LCPO and only Master EOD Technician on the team resulted in a less than satisfactory turnover with the oncoming team. Multiple discrepancies were noted in your management of demolition inventory. These issues were identified while you were on a ski trip during the turnover. You left the deployment prior to turnover completion as the demo inventory was not resolved until four days after you redeployed -Due to a direct lack of oversight on your part as LCPO, your ISUs did not make it on to the CTF-63 aircraft dedicated to your Platoon and Platoon 841's redeployment. Regardless of the inspection circumstances you encountered with the USAF at Rammstein Air Base, your failure as the LCPO to follow up and confirm movement status prior to the day of departure, caused a missed movement which cost the Navy thousands of dollars in wasted aircraft space -Your general tack of leadership led to one of your subordinates departing deployment and leaving his room in completely unacceptable condition for turnover. This along with other issues prompted your Platoon Commander to initiate correspondence to Mobile Unit 8 Operations Department requesting that you be removed from the team

SOLUTION THAT YOU AND THE INDIVIDUAL DEVELOPED AND DISCUSSED TO OVERCOME THE PROBLEM(s) AND PRECLUDE FUTURE INVOLVEMENT. (Outline all

- solutions and indicate which one(s)individual freely elected)
 Review your roles and responsibilities as a Chief Petty Officer and Master EOD Technician Clearly understand and perform your duties to an acceptable standard
- Your team will execute numerous drills and will need to prove to EODMU 8 leadership that you and your Platoon can effectively handle the mission in which you have been assigned. You are now under the microscope and this concludes any verbal counseling you receive for your failures.

OTHER AGENCIES INDIVIDUAL REFERRED:

COUNCEL EEL COMMENTO	
COUNSELEE'S COMMENTS:	
COUNSELEE'S SIGNATURE	COUNSELOR'S SIGNATURE
REMARKS/FOLLOW-UP ACTION/OUNT	
CHAPTER OFFICE AS HOW OUT IN	ine all efforts indicating dates, names, progress, etc.)
KEYC	OUNSELING POINTS
COURSELING IS performed to solve a prob	from or to fulfill and to the
Give the individual the facts whether the	
ne a dood liggelet-se tail	· ·
* Refer individual to other base agencies:	for professional help. You don't have the answers to all
Follow-up on referrals to base agencies	to make certain that there is a continuity of action and
	and and
* Keep the individual's problems confident	
" Help the person to see	tial
rielp the person to grow in self-understa	nding
 Help the person to grow in self-understa DO-NOT lose your self control. The result 	inding.
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 Help the person to grow in self-understa DO-NOT lose your self control. The resu DO-NOT make promises you can't keep DO-NOT make snap decisions 	inding.

RECORD OF ENLISTED COUNSE	LING	DATE
PRIVACY ACT STATEMENT The authority for requesting the follows sec. 301, 10 U.S.C. 5947, 44 U.S.C. sec. This information will be used to documes prescribed in other directives. Department the information for evaluations and determined and/or administrative actions. Disclosure	3101, and Execu or quality force ent of the Navy	utive Order No. 9397. counseling actions not personnel may also use
NAME (List, First, Middle Initial)	GRADE	55N
DIVISION/WORK CENTER/DUTY SECTION OPS/PL1 842	NAME/GRADE OF COUNSE	LOR
REASON FOR COUNSELING PERFORMANCE	OJT PROGRESS SUBSTRIDARD APPE	CAREER ADVANCEMENT ARACOT PERSONAL BEHAVIOR
REASONS WHICH CAUSED THE COUNSELING REQUISION facts, dotails, sequence of events, specific dates, This counseling is to document the expectations of each member.	etc-1	per and the standards to be held by
All Members-		
Communication- The chain of command goes up a ensure parties in and outside the platoon are on trac	nd down. Commun k.	icate all pertinent information, to
Accountability- We are all accountable for our action this" than you probably should not.	ons. If you have to	ask yourself "should I be doing
Loyalty- This platoon will be together for a 32 mon We need to train countless hours to develop into pro- process it.	th FRTP. The miss officient operators at	sion should be our first priority, ad not kill each other during this
OIC(N1)- Our commander is overall responsible for administration. LCPO(N2)- Senior enlisted leader. Ensure proper to commander. Platoon LCPO must ensure that all methe mission. Long and short term training plan. It best idea but my job is to recognize the best idea. LPO(N3)- In charge of the platoon day to day opera intension to the COC. If the LPO cannot competen over the LPO position. ALPO(N4)- Assist the LPO in all platoon functions Sweep the floor.	raining of the platoember have the propannot help you if I ontions. You run the thy execute the plato	on, responsible to the platoon per training and tools to complete don't know. I may not have the platoon! Communicate your onn functions the LCPO will take
Welcome to the family.		



DEPARTMENT OF THE NAVY COMMANDING OFFICER EXPLOSIVE ORDNANCE DISPOSAL MOBILE UNIT EIGHT PSC 819 80X 10 FPO AE 05545-0010

5800 Ser N00/121 1 Mar 17

From: Commanding Officer, Explosive Ordnance Disposal Mobile

Unit EIGHT

To: EODC Nathan J. Hale, USN

Subj: NON-PUNITIVE LETTER OF CAUTION

Ref: (a) Rule for Courts-martial 306, MCM (2014)

(b) JAGMAN 0105

- While serving as Platoon Chief Petty Officer (CPO) and acting Leading Chief Petty Officer (LCPO) of Explosive Ordnance Disposal (EOD) Platoon 842 your team's equipment was not properly prepared for redeployment back to NAVSTA Rota, Spain on 9 Feb 17. Your platoon's misstep caused the Mobile Unit to expend unneeded TADTAR and effort to arrange an additional flight for your equipment. After looking into the reasons why the incident happened, your chain of command identified several significant issues on your platoon. First, your LCPO had a vision issue which was not addressed until well into your deployment by you in an effort to remove him from the team. Further, during turnover with Platoon 862, there were issues with AA&E accountability and one of your platoon member's room being turned over in disarray. These issues, among others, have caused concern over whether or not your platoon can function well enough in the future to complete its assigned mission. You are hereby administratively cautioned pursuant to references (a) and (b).
- Remedial actions will consist of Extra Military Instruction (EMI) covering the following:
- a. As Platoon CPO, you will support the stability for your team. You will coordinate your actions with your OIC and LCPO in order to meet their intent. You will establish a high standard for your personnel while setting the example yourself. You will work with others on your platoon to ensure that your team meets mission requirements in all regards and, if you cannot, you will ask for assistance using the proper chain of command.
- b. You will ensure that all AAGE is properly inventoried and accounted for in accordance with applicable governing instructions.

Subj: NON-PUNITIVE LETTER OF CAUTION

- C. Your platoon will undergo intensive evaluation by EODMU 8 Readiness and Training Department and SOF Company Leadership at Exercise DESERT ICE 17 and follow-on training. I will be briefed on your platoon's performance and approve any additional deployment of your platoon.
- d. You must improve communication with your chain of command. This will work both ways: you will improve your communication to the SOF Company LCPO and Operations LCPO while expecting increased communication and assistance from your chain of command to you. Problems do not get better with time; effective communication is essential in fixing them.
 - 3. This letter, being non-punitive in nature, is addressed to you as a corrective measure. It does not become a part of your official record. However, you are advised that, as a Chief Petty Officer in the EOD community, you are in a position of special trust. In the future, I expect you to exercise greater care in the performance of your duties in order to measure up to the high standards of this command.
 - 4. I trust the instructional benefit you receive from this experience will heighten your awareness of the extent of your responsibilities and help you become a more proficient EOD LCPO.

Hale's Counseling for March 2017

1 March 17, 10001, ESP, FODC Hale showed up for PLT quarters in PT gear when PLT CDR and LCPO were waiting in uniform. He walked through the PLT space and did not acknowledge PLT CDR and LCPO who were ready to conduct PLT quarters. This is only a three working days after a PG13 was signed by PLT members stating that PLT quarters would be held in uniform of the day at 10001, daily to improve PLT communications.

17 March 17. EODC Hale did not check on commercial air tickets as instructed during quarters on multiple days during the week prior to leaving on the weekend. During the day on Friday approximately 13001. 17 March 17. PLT CDR asked if his tickets were paid for to leave on Sunday. His tickets were not paid for and his orders were not signed in order for CTO to book tickets.

19 March 17. EODC Hale clearly disregarded a text sent by PLT CDR over WhatsApp asking if b) (6) himself made it in from Spain to the US. WhatApp is a reliable means of communication that lets the user know when to message has been seen by the recipient.

26 March 17, approximately 2030L. Dugway Proving Ground, EODC Hale was instructed by 1016 to coordinate a time to draw weapons with 1016 on the night before the first walkthrough day for D19. EODC Hale failed to follow instructions by talking to the assault cell weapons Sergeant and not 1016 who is the RECCE Fox in charge of issuing EOD weapons. Once corrected he simply disregarded platoon leadership and further coordination was conducted by LCPO.

Chief Flale's lack of situational awareness and his ability to fully understand simple problem sets leads his direct supervisors to believe he is either incompetent to do the job or nefarious in his actions. He is defiant in all cases towards PLT leadership. His blatant disregard for direct orders leads to overall distrust and lack of team capability. Taking is bypassed to N4 at this time, Using the COC is ineffective with EODC Hale in the N3 position. Further counseling has been signed by EODC Hale during the month of March.

RECORD OF ENLISTED COUNSE	ELING	3-16	DATE 30-\lar-2017
PRIVACY ACT STATEMENT The authority for requesting the follow sec. F01, 16 U.S.C. 5947, 44 U.S.C. sec This information will be used to docume prescribed in other directives. Depart the information for evaluations and det and/or administrative actions. Discloss	n 3101, and ent quality : ment of the marminations	Erecutive : force couns Nevy perso in discipi	Order No. 2397. Heling actions not nnel may also use Inary, northing
HALL NATHAN	GRADE 117	Twin I	SSN
DIVISION/WORK CENTER/DUTY SECTION 11 1 N42	HAME/GRADE OF	COUNSELDA	
ARASST FOR COUNSELING PERFORMANCE RESPONSIBILITIES SUPPORT OF CEPENDENTS PRIVATE INDESTERNESS CTRUE (Specify)	OJT FROGRU		CAREER ADVANCEMENT PERSONAL REHAVIOR
During training evolutions EODC Hale's perform was unacceptable. 29 MAR 2017 Early in a chemical drill EODC Hale returned up supervisor and leaving a subordinate EOD tech dereturning up range by N2 his answer was "I am er asked by N1 at the hot line "What do we have downthing". Are you dirty? "No I did not go inside the	range without i own range alon ontaminated,	notification of the self of th	of the EOD work center sed about the reason for allered through it." When
30 MAR 2017			
During a biological drill HODC Hale began samp When asked why was this sample point being use was negative and lurther sample points were need	al his answer w	otifying the d as not unders	lownrange supervisor. stood. The sample point
STEERS INCE IN (5-20) NEW NO.6-08-	20.246		

TORRE Tale cannot be and effective I OD Team leader, I OD Master tech and NO, he will be fired and serve as NA. There is a server as Statement. There is a statement. There is a statement. There is a statement.	(EODC 11-	programmed from more and antiferration of Falls 2	a fulfit the further and personally county to come.
Then williams File of the file of the statement.	1,0106 110	e cannot be and effective (A) Team leads	27. FOD Master tech and N3, he will be fired and serve as N4.
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RECORD OF ENLISTED COUNSE	LING	DATK 12-Apr-2017
PRIVACY ACT STATEMENT The authority for requesting the follows sec. 361, 16 U.S.C. 5947, 44 U.S.C. sec. This information will be used to docume prescribed in other directives. Department of the information for evaluations and determined and/or administrative actions. Disclosu	. 3101, and Emecutive at quality force cou ent of the Navy per entinations in disni-	e Order No. 9397. Unseling actions nor Sonnel may also use
NAME (Last, First, Inddle Initial) Hale, Nathan	E-7 CPO	55N
DIVISION/WORK CENTER/DUTY SECTION N3 OPS	10VE/GRADE OF COUNSELOR	
REASON FOR COUNSELING	OUT PROGRESS STESTANDAPD APPEARANCE	E CARTER ADVANCIDED!
REASONS WHICH CAUSED THE COUNSELING REQ- (Give facts, details, sequence of events, specific dates,	DISERENT	
Counseling submitted as follow on from 16 FEB 1 The following are noted performance and behavior Leadership as a Chief Petty Officer: - Ineffective communication with PLT. CoC, suppopulate of professionalism. - Significant personality conflicts with OIC & LCF - Lack of professional knowledge.	r shortfalls observed duri orted unit.	g and 01MAR17 NPLOC. ng exercise Desert Ice 9.
Technical capability as a Chief Master Tech: - Failure to provide guidance to supported unit and	subardina, the	
- Lack of situational awareness.		pre and post assault.
- Provided zero input throughout D19 to supported		
As per the NPLOC you received on 01MAR17 from stability of your PLT, meeting the intent of your Pl your personnel, and improving communication with pre-planning, movement and execution phases of it command's expectations. You failed to meet the after previous counsellings, and your chain of command	21 leadership, setting an h your Chain of Comma its exercise, you were ex prementioned execution	example to be emmulated by nd. Throughout the
Davaers 1616 25 (5-9°) - Man 7106-15-1	16-1730	

FLAM (DEVELOPED BY THE MEMBER AND COUNSELOR) TO CONTINUE SUPERIOR PERFORMANCE OF TO OVERCOME PROBLEM(S) AND PROGLEDE FUTURE INVOLVEMENT

1. The All fer litters discusses and include where estimates necessarily presently, alches to discuss.

It is apparent that EODC Hale has a lack of respect for his superiors, the uniform he wears, and the warfare insignia present on that uniform. His personality conflicts with platoon leadership and lack of understanding with regards to the importance of SOF small unit cohesion and technical proficiency has the potential to place his teammates in danger. Recommend EODC Hale be removed from PLT 842 based on these observations. Furthermore, if EODC Hale wishes to maintain his current NEC, he should be required to produce ample justification as to why he should be afforded the inherent authority.

2 gratual to A unsales/late

Algorithm of Airpensing

C do do not desire to make a statement.

I TAKE FLE RESPONSIBILITY FOR MY PART IN THE FAILURE OF THIS TERM DY VAMIC AND SHOULD HAVE BEEN MORE VOCAL IN VOICING THE SAFETY CONCERN. FOR THE SPECIFIC DIRECTS RUN WITH THE SOF CRETTROOP THAT THIS FRIED IN BEING ADDRESSED. I HAVE LEAVING FROM ALL THE MISTAKES MADE WITHIN THIS TERM AND HAVE NO DOUBT THAT I WILL COME OUT, A STRONGER AND MORE DECISIVE EOD TECH

West & Star 13ADZ17

-1 5 4 41 F A 5 4 11 2 142

ADMINISTRATIVE REMARKS

NAVPERS 1070/513



SHIP OR STATION: EODIAU B SUBJECT: NEC REMOVAL PERMANENT: Yes AUTHORITY: MILPERSMAN 1220-102 04/28/2017 Recommend removal of NEC 5337 due to my lack of confidence in the abilities of EODC Nathan J. Hale to exercise sound judgment and reliability to execute high-risk operations. The member is considered suitable for assignment to rate or rating bites not requiring NEC 53XX 04/28/2017 funderstand removal of my assigned tree 3337 volt result in stoppage of special or hazardous duty pay and reassignment to a non-NEC billet not necessarily at my present command. NATHAN JAMES HALE

Witnessed

ADMIN OFFICER

NAME (LAST, FIRST MIDDLE) SOCIAL SECURITY NUMBER BRANCH AND CLASS HALE NATHAN JAMES USN

MAVPERS 1070,613

Official NSIPS/ESR form printed this date C4/27/2017

Page 1 of 1

The data contained herein's protected by the Privacy Act of 1974. All measures required to protect this information should be taken

AMPLIEVING REMARKS FOOM-PINELY AND RELIABILITY TO EXECUTE HIGH-RISK OF CONFIDENCE IN HIS ABILITIES TO ENTRY ISE SOLND RESCRIPTING REMARKS FOOM-PINELY AND RELIABILITY TO EXECUTE HIGH-RISK OF CONFIDENCE IN HIS ABILITIES TO ENTRY ISE SOLND REMARKS HE MEMBER IS CONSIDERED FOR ASSIGNMENT TO RATE BILLLETS NOT REQUERING NEC 53XX AND IS UNSUTEABLE IOR DIVER LODD SEAL SWCC LCT COMMEND REMOVAL OF NEC DIVER IO MY LACK OF CONFIDENCE IN HIS ABILITIES TO ENTRY ISE SOLND REMARKS HE MEMBER IS CONSIDERED FOR ASSIGNMENT TO RATE BILLLETS NOT REQUERING NEC 53XX AND IS UNSUTEABLE I OR DIVER LODD SEAL SWCC LCT CERTIFYING GENERAL SEALS CERTIFY SEALS CERTIFY SEALS CERTIFY S	NAVPERS 1221/6 (Rev. 09-2013)	PRIVACY ACT	STATEMENT	Company of the Company	e MILPERSMAN	1221-(
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NAVY ENLISTED CLASSIFICATION (NEC) CHANGE REQUEST NAVPERS 1221/6 (Rev. 09-2013)

Supporting Directive MILPERSMAN 1221-021

PERS-4013 INSTRUCTIONS FOR COMPLETION OF THE NAVPERS 1221/6

- 5 UIC COMMAND UNIT IDENTIFICATION CODE (UIC) TO WHICH MEMBER IS PERMANENTLY ATTACHED
- 8 COMPONENT SELECT APPROPRIATE OPTION FROM THE DROP DOWN
- P RESERVE CLASSIFICATION MEMBERS OF USN LEAVE THIS FIELD SLANK IMEMBERS OF THE USNR SELECT APPROPRIATE OPTION FROM THE DROP-DOWN.
- 10 NEC ACTION REQUESTS SELECT THE APPROPRIATE OPTION FROM THE DROP-DOWN. ONLY IDENTICAL TRANSACTIONS MAY BE REPORTED ON A SINGLE FORM. WHEN MULTIPLE ACTIONS ARE BEING RECOMMENDED FOR DIFFERENT REASONS, SEPARATE FORMS MUST BE SUBMITTED
- 11 NAVY ENLISTED CLASSIFICATION (NEC) THE NEC(s) FOR WHICH THE ACTION IS REQUESTED
- 12 AMPLIFYING REMARKS A BRIEF STATEMENT EXPLAINING WHY THE REQUEST IS BEING SUBMITTED FOR "COLCOMPLETION" NEC(s) ANNOTATE THE COURSE IDENTIFICATION NUMBER THE MEMBER COMPLETED, AND ALSO INCLUDE SUPPORTING DOCUMENTATION WITH THE NAVPERS 122 No IN ORDER TO EXPEDITE YOUR REQUEST.
- 16 SIGNATURE OF CERTIFYING OFFICER AUTHORITY TO CERTIFY ROUTINE AWARD OF NEC(s) MAY BE DELEGATED BY THE COMMANDING OFFICER OR OFFICER IN CHARGE HOWEVER NEC REMOVALS AND ARCHIVE REQUESTS MUST BE SIGNED BY THE COMMANDING OFFICER OR THE ACTING OFFICER IN CHARGE

IMPORTANT INFORMATION WHEN SUBMITTING A NAVPERS 1221/6

THE USE OF THIS FORM IS RESTRICTED TO NAVAL ACTIVITIES REPORTING NAVY ENLISTED CLASSIF.CATION (NEC) DATA FOR INCLUSION INTO THE ENLISTED ASSIGNMENT INFOMATION SYSTEM (EAIS) AND INACTIVE MANPOWER AND PERSONNEL MANAGEMENT

USNI USNR (FTS) USNR-R (SELRES) SUBMIT NAVPERS 1221/5 TO MILL_MEC_FERUES<u>T RNAVY MIL</u> VIA ENCRYPTED E-MAIL

NOTE 1 IF SUBMITTING A REQUEST FOR THE SAME NEC FOR MORE THAN ONE MEMBER, ENTER "SEE ATTACHED" IN FIELD 3, LEAVE FIELDS 4 AND 5 BLANK, AND ATTACH A LIST OF THE APPLICABLE MEMBERS TO THE NAVPERS 1221/6 THE LIST MUST INCLUDE THE RATE NAME, AND SSN FOR EACH MEMBER

NOTE 2 ACTIVE - ALL NEC CHANGES SHOULD APPEAR ON YOUR NEXT COMMAND EDVR. RESERVE - ALLOW 7 TO 10 DAYS FOR CHANGES TO APPEAR ON YOUR COMMAND RUAD

NOTE 3. THIS FORM IS NOT TO BE USED FOR DISTRIBUTION NEC (DNEC) CHANGE PROPOSALS FOR DNEC CHANGES. REFER TO THE EDVR MANUAL (BUPERSINST 1080 53)

MAILING ADDRESS AND CONTACT INFORMATION

NAVY PERSONNEL COMMAND PERS 4013 NEC MIGHT SECTION 5720 INTEGRITY DRIVE LILLINGTON, TN 38055-3340 COMM (901)874-4465/4571/4495 (DSN 882)



DEPARTMENT OF THE NAVY COLUMNING OFFICER EXPLOSIVE ORDNANCE DISPOSAL PSC 8:0 BOX 10 FFO AE GPS45 1215

7000 Ser N1/248 27 Apr 17

Commanding Officer, Explosive Ordnance Disposal Mobile From:

To: Officer in Charge, Nevy Personnel Support Activity Detachment, Rota

STOP SPECIAL PAY ENTITLEMENTS ICO EODC NATHAN J. HALE Subj:

Ref: (a) DODFMR Vol. 7A Chapter 8

(b) DODFMR Vol. 7A Chapter 11 (c) DODFMR Vol. 7A Chapter 24

Encl: (1) NAVPERS 1221/6 (2) NAVPERS 1070/613

- 1. Per references (a) through (c), request the appropriate actions be taken to stop the below Special Pays for EODC Nathan J. Hale, USN, 228-35-2596, effective 28 April 2017.
- 2. As indicated in enclosures (1) and (2), member is no longer eligible to receive the following special pays:
 - a. Special Duty Assignment Pay (SDAP)
 - b. Demolition Pay
 - c. Parachute Pay
 - d. Diving Duty Pay

3. My point of contect is reached at email: and he can be or at DSN: 727-1872. =y direction

Healy, Gareth J CDR USN EODMU EIGHT ROTA

From:

Sent:

To:

Cc: Subject:

Attachments: Signed By: Healy, Gareth J CDR USN EODMU EIGHT ROTA

Draft NPLOCs NPLOC Hayden.doc; NPLOC Gregrow.doc, NPLOC Hale.doc

john keele@eu.navy.mil

Wednesday, March 01, 2017 3:12 PM

CO,

(b) (5)(b) (5)(b) (5)

TDQ and v/r XO

Executive Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS



(b) (b (6) (b) (b) (6



(b) (b) (6

5800 Ser N00/145 1 Mar 17

From: Commanding Officer, Explosive Ordnance Disposal Mobile

Unit EIGHT

To: EODC Nathan J. Hale, USN

Subj: NON-PUNITIVE LETTER OF CAUTION

Ref: (a) Rule for Courts-martial 306, MCM (2014)

(b) JAGMAN 0105

- While serving as Platoon Chief Petty Officer (CPO) and acting Leading Chief Petty Officer (LCPO) of Explosive Ordnance Disposal (EOD) Platoon 842 your team's equipment was not properly prepared for redeployment back to NAVSTA Rota, Spain on 9 Feb 17. Your platoon's misstep caused the Mobile Unit to expend unneeded TADTAR and effort to arrange an additional flight for your equipment. After looking into the reasons why the incident happened, your chain of command identified several significant issues on your platoon. First, your LCPO had a vision issue which was not addressed until well into your deployment by you in an effort to remove him from the team. Further, during turnover with Platoon 862, there were issues with AA&E accountability and one of your platoon member's room being turned over in disarray. These issues, among others, have caused concern over whether or not your platoon can function well enough in the future to complete its assigned mission. You are hereby administratively cautioned pursuant to references (a) and (b).
- 2. Remedial actions will consist of Extra Military Instruction (EMI) covering the following:
- a. As Platoon CPO, you will support the stability for your team. You will coordinate your actions with your OIC and LCPO in order to meet their intent. You will establish a high standard for your personnel while setting the example yourself. You will work with others on your platoon to ensure that your team meets mission requirements in all regards and, if you cannot, you will ask for assistance using the proper chain of command.
- b. You will ensure that all AALE is properly inventoried and accounted for in accordance with applicable governing instructions.

Subj: NON-PUNITIVE LETTER OF CAUTION

- c. Your platoon will undergo intensive evaluation by EODMU 8 Readiness and Training Department and SOF Company Leadership at Exercise DESERT ICE 17 and follow-on training. I will be briefed on your platoon's performance and approve any additional deployment of your platoon.
- d. You must improve communication with your chain of command. This will work both ways: you will improve your communication to the SOF Company LCPO and Operations LCPO while expecting increased communication and assistance from your chain of command to you. Problems do not get better with time; effective communication is essential in fixing them.
- 3. This letter, being non-punitive in nature, is addressed to you as a corrective measure. It does not become a part of your official record. However, you are advised that, as a Chief Petty Officer in the EOD community, you are in a position of special trust. In the future, I expect you to exercise greater care in the performance of your duties in order to measure up to the high standards of this command.
- 4. I trust the instructional benefit you receive from this experience will heighten your awareness of the extent of your responsibilities and help you become a more proficient EOD LCPO.



USN EODMU EIGHT ROTA From: **USN EODMU 8 ROTA** Sent: Thursday, February 09, 2017 8:52 AM To: USN EODMU EIGHT ROTA; **EODMUS ROTA** Subject: RE PLT CO, Copy sir. Headed back to the command now. TDQ and v/r XO **Executive Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS** ----Original Message----From: USN EODMU EIGHT ROTA Sent: Thursday, February 09, 2017 07:49 AM Coordinated Universal Time To: USN EODMU 8 ROTA; **USN EODMUB ROTA** Subject:RE: just got called by and it appears the USAF is not going to release the ISUs because paperwork was not dropped off. The plan may be to fly bodies back and require a separate -63 run next week. If the PLT did not do what is required to get from point A to point B with all their shit, they are not a force to operating in a special way. VR/ CO DOT

Commanding Officer
EODMU EIGHT / CTG 68.1
THUNDERSTEALERS



TANDBERG IP 205.13.205.3 (Alias 1846)
••• FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties.
From: USN EODMU 8 ROTA Sent: Thursday, February 09, 2017 07:47 AM Coordinated Universal Time
To: USN EODMU EIGHT ROTA; D) (6) Subject:RE
co,
Haven't heard anything and I checked with at 1800 yesterday. Will leave the gym and do some research.
TDQ and v/r XO
Executive Officer EODMU EIGHT / CTG 68.1
THUNDERSTEALERS (b) (6)
Original Message
Sent: Thursday, February 09, 2017 07:41 AM Coordinated Universal Time To: USN EODMU 8 ROTA; USN EODMU 8 ROTA; USN EODMU 8 ROTA
XO, CMC,
just informed me of the gear issue for the SOF PLT redeployment Request you get more info before I lose my shit. If the PLT neglected to do their job and put their redeployment at risk that is going to cost the command or -63 more money, there will be disciplinary action.
VR/ CO
TDQ
(b) (6) Commanding Officer

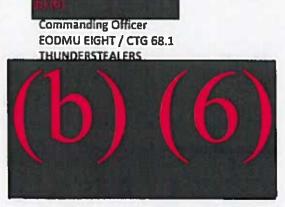
USN EODMU EIGHT ROTA From: Sent: Tuesday, December 20, 2016 6:00 PM To: **USN EODMU8 ROTA** Cc: USN EODMU 8 ROTA; USN EODMU EIGHT ROTA Subject: [Non DoD Source] Re CMC, I'd be happy to call, however, I don't have an updated recall sheet with me. The number I have is a stateside number. Can you get me a better number? V/r, On Tuesday, December 20, 2016, Team OMB, Can one of you, whomever you feel is most appropriate, and let her know you are available if she needs anything. They are going through a tough time right now and I want her to know she has support from us here as well. Let me know if you want to talk first. Thanks, 1/ Command Master Chief **EODMU EIGHT**

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties. ***

USN EODMU EIGHT ROTA From: **USN EODMUB ROTA** Sent: Thursday, July 06, 2017 6:27 PM To: JSN EODMU EIGHT ROTA Subject: RE: Wording for Hale pg13 Signed By: Rgr. CMC ----Original Message-USN EODMU EIGHT ROTA Sent: Thursday, July 06, 2017 6:26 PM To: USN EODMUS ROTA Cc: USN EODMU B ROTA Subject: RE: Wording for Hale pg13 CMC, I am good with that to go smooth.

TDQ

VR/ CO



TANDBERG IP 205.13.205.3 (Alias 1846)

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties ***

iginal Message	
3) (6)	USN EODMUS ROTA
Thursday, July 06, 2	2017 04:24 PM Coordinated Universal Tim
(1) (6)	USN EODMU EIGHT ROTA
	b) (6)

USN EODMU 8 ROTA Subject:RE: Wording for Hale pg13

COA

ASSIGN FOR BEST OPPORTUNITY FOR RE-QUALIFICATION AND LEADERSHIP GROWTH.

-----Original Message-----

USN EODMU EIGHT ROTA

Sent: Thursday, July 06, 2017 6:21 PM

To: USN EODMUS ROTA

USN EODMU 8 ROTA Cc:

Subject: RE: Wording for Hale pg13

XO, CMC,

Please cut and paste the write up in the EVAL into email so I can review one last time.

VR/

TDQ

Commanding Officer **EODMU EIGHT / CTG 68.1**



TANDBERG IP 205.13.205.3 (Alias 1846)

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties. ***

From: USN EODMU8 ROTA

Sent: Thursday, July 06, 2017 04:19 PM Coordinated Universal Time

To: USN EODMU EIGHT ROTA

Cc: USN EODMU 8 ROTA

Subject:RE: Wording for Hale pg13

Yup, we talked already and I fronted what we were going to do. It doesn't have any official bearing, but I think it will give weight to the commander if they want to pursue a waiver for Hale. It will be up to TYCOM to approve/disapprove.

1221 and EVAL are chopped and ready as well. Do you want me to have Admin go smooth on the EVAL as well or do you need to look at it again?

CMC

Original Message	
From: (b) (b)	USN EODMU EIGHT ROTA
Sent: Thursday, July 06, 20	017 6:14 PM
To: (6)	USN EODMUB ROTA
Cc: (6) (6)	SN EODMU 8 ROTA
Subject: RE: Wording for I	iale pg13

CMC.

The below sent before I was done.

My desire to to finalize Chief Hale (from our end) before you leave so finding time tomorrow is high priority.

I assume ECM has jived on the language? VR/CO

TDQ





TANDBERG IP 205.13.205.3 (Alias 1846)

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties. ***

---- Original Message----

From: USN EODMU EIGHT ROTA

Sent: Thursday, July 06, 2017 04:05 PM Coordinated Universal Time

To: USN EODMUB ROTA

Cc: USN EODMU 8 ROTA

Subject:RE: Wording for Hale pg13

CMC,

I am good with the verbiage and believe it encompasses the purpose of the decision. Please push to YNCS so Chief Hale can be delivered tomorrow.

TDQ

Commanding Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS



TANDBERG IP 205.13.205.3 (Alias 1846)

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties. ***

----Original Message-----

From: USN EODMU8 ROTA

Sent: Thursday, July 06, 2017 03:51 PM Coordinated Universal Time

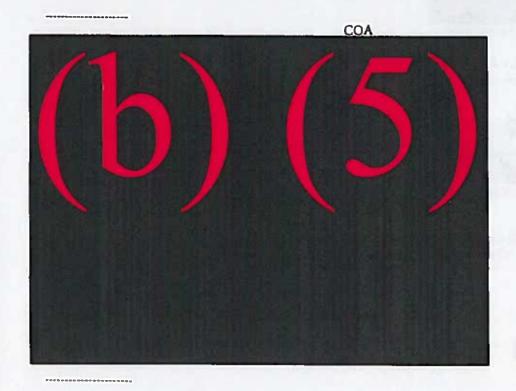
To: USN EODMU EIGHT ROTA
Cc: USN EODMU 8 ROTA

Subject: Wording for Hale pg13

Skipper,

Here is a rough chop on the page 13. Let me know if this meets the mark of

what you were thinking. All we need to do is send the final chop to YNCS and he will have the final draft pg13 done and ready for your signature.





USN EODMU EIGHT ROTA

MFR

From:

USN EODMU8 ROTA

Sent:

Wednesday, July 05, 2017 12:54 PM

To:

Subject:

USN EODMU EIGHT ROTA

Attachments: Signed By:

Sir,

MFR ICO EODC HALE.pdf

Attached documents as requested.

V/r AO

Admin Officer

EODMU8 PSC 819 Box 10



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USN EODMU EIGHT

USN EODMUB ROTA From: Sent:

Friday, February 10, 2017 3 52 PM **USN EODMU EIGHT**

To: RE CDB Subject:

Attachments: 6MO ICDP - HALE.pdf; 6MO ICDP pdf, PERIODIC CDB QUESTIONS

(CPO) docx: PERIODIC CDB QUESTIONS docx

Signed By:

Follow Up Flag: Flag Status:

Follow up Flagged

Chief,

ICDP's are attached as you requested, also have them both fill out the questionnaire I attached, to get talking points before the board. Get those back to me next week and we'll set a date up for CDB's, but I'm pretty open next week.

V/r

--- Original Message

From: **USN EODMU EIGHT**

Sent: Friday, February 10, 2017 2:06 PM

USN EODMUB ROTA

Subject: CDB

NC1,

Can I get ICDP for? We can set up a time soon, give me some options for dates.

EODC Hale

V/R

LCPO PLATOON 842 EODMU 8

ROTA, SPAIN

EODMU 8 6 Month Individual Career Development Plan (ICDP) for: EOD1 HALE,NATHAN JAMES

DEPT DI	V	Report:	6/24/20	DIS PRO	G/1/2018	ΛD	SD	10/24/2005	EAOS	5.	/21/2020	SEAOS	5/21/	/2020
ADVANCEMENT / EDUC	CATION / QUA	LIFICATIONS		62										
Current	Paygrade:	E06	D	ale of Rale:	12/16/2012									
	E02:		E	03			E04.				E05			_
Advancement Timeline	E06.		E	07	7/1/2015		E08:				E09			
Examination Participation	Number Tim	es Taken:	1				Numbe	r Times Failed.		0	Number T	mes Board E	igible.	0
	Highest Leve	el:	L - High S	chool Diplon	na					USMAP	Enrolled:			
Education	Degree Worl	king Toward:					Start D	ate:						
Wartare Qualification	Warlare Wor	rking Toward:					Start D	ate:		Estimate	d Comple	lion:		
PHYSICAL FITNESS PR	ROGRAM						4							
	1. FALL 20	07 -					5, 12	2D14 ·	PARTIC	CIPANT	- MAXI	MUM		
	2. 2 2015	- PARTIC	PANT .	- MAXIMUI	u .		6. 22	2013 -	PARTIC	CIPANT	- MAXI	MUM		
PRT Data	3. 1 2015	- PARTIC	PANT -	- MAXIMU	И		7. 12	2013 -	TAD		•			
	4, 2 2014	- PARTIC	PANT	- MAXIMUR	W .		8. 22	012	TAD		•			
	Personal Go	als Set:												
CAREER MANAGEMEN	IT		T TL				KIL							
Reenlistment Intentions														
Career Waypoint Reenhstment	Year Group:	2006	1,511	C-WAY Stat	us Date: 9	1/2014		C-Way Stat	us.	Approve	d - Execut	ed		
PCS Orders	Orders Rece	ived:		Welcome At	board Package/Mes	sage Re	ceived.							
TRANSITION														
Transition Reason:		GPS Required:	Sint		DoL Woo	kshop Ex	cemplio	n. ·						
Pre-Sep Completed:		DD 2648 Complete	d:		Dol. Wor	kshop Co	omplete	d.		VA Bneli	ng Comple	eled:		
Fleet Reserve Submitted:		Fleet Reserve App	cved:											

EODMU 8 6 Month Individual Career Development Plan (ICDP) for: **EOD1 HALE, NATHAN JAMES**

Notes from the 5 Month CDB held on 12/1/2015

Short Term Goals

CDB NOT COMPLETED DUE TO TDY

Long Term Goals

Board Members

Board Comments.

CCC COMMENTS.

CDB WILL BE COMPLETED UPON RETURN FROM TDY TRAVEL. 'EOD1 WAS ABLE TO PARTICIPATE IN THE 2016 CPO EXAM DUE TO HIS CHIEF HAND

CARRYING THE EXAM TO THE USA FOR ADMINISTRATION'

Notes from the Reporting CDB held on 7/22/2015

Short Term Goals

REQUAL AND BECOME ASSET TO PLATOON, REVIEW RECORD FOR CPO

Long Term Goals.

MAKE CPO BOARD, ADVANCE

Board Members.

CMC, OIC, LCPO, CCC.

Board Comments

-DISCUSSED CPO BAORD PROCESS AND HOW TO ENSURE RECORD IS ACCURATE BEFORE IT CONVENES.

BE GOOD AT YOUR JOB WHILE ONBOARD, AND HELP OTHERS TO BE GOOD AT THEIRS.

-UNDERSTAND THE FORMAL/INFORMAL GRIEVANCE PROCESS AND HOW TO UTILIZE IT EFFECTIVELY.

-KNOW YOUR CWAY WINDOW AND UNDERSTAND WHEN YOUR PERSONNEL ARE ENTERING THEIRS AS WELL.
-HELP CONDUCT CDB'S IN YOUR PLATOON, KNOW WHAT TRIGGERS ONE FOR YOUR SAILORS.

-DISCUSSED LADR AND ITS USE IN CAREER PLANNING.

-WORK ON PPME/JPME WHEN YOU ARE ABLE, THEY MAKE A DIFFERENCE WHEN GETTING LOOKED AT FOR CPO

-PRINT THE CPO PRECEPTS AND USE THEM AS A REFERENCE FOR EVALUATIONS!

CONSIDER SUBMITTING A STATEMENT IRT YOUR LAST EVALUATION, IT WAS A TRANSFER EVAL AND YOU WERE RANKED 1 OF 1 MP

CCC COMMENTS

EOD1 LET ME KNOW HOW I CAN HELP YOU ACHIEVE YOUR CAREER GOALS, OR THOSE OF THE PERSONNEL IN YOUR PLATOON.

USN EODMU EIGHT

From:

USN EODMUB ROTA

Sent: To:

Wednesday, October 14, 2015 4 01 PM

USN EODMU EIGHT

Subject:

RE: SOQ/JSOQ R:\ALL_DRIVE\01 Administrative\SOQ 2015\4TH QTR

Follow Up Flag: Flag Status:

Follow up Flagged



This is what I have off the paperwork alone...

1.

2.

4. EOD1 Hale (37)

Unfortunately, its next to impossible for EOD techs to compete with some of these guys because of the opportunities provided to them just because they are here at the command all the time... Our guys need to get outside of their detachments to be competitive in any way/shape/form...



----Original Message-----

USN EODMU EIGHT Sent: Wednesday, October 14, 2015 2:22 PM

To: M-RO-EODMU8-CHIEFS-GS

Subject: SOQ/JSOQ R:\ALL_DRIVE\01 Administrative\SOQ 2015\4TH QTR

ALCON.

Please access the share drive location for SOQ packages and grade sheet. Once graded send me your scores for each individual. I will have the results prior to oral board.

We will be changing the location of the board to the RNT boardroom. Using the backdoor not to disturb classroom.

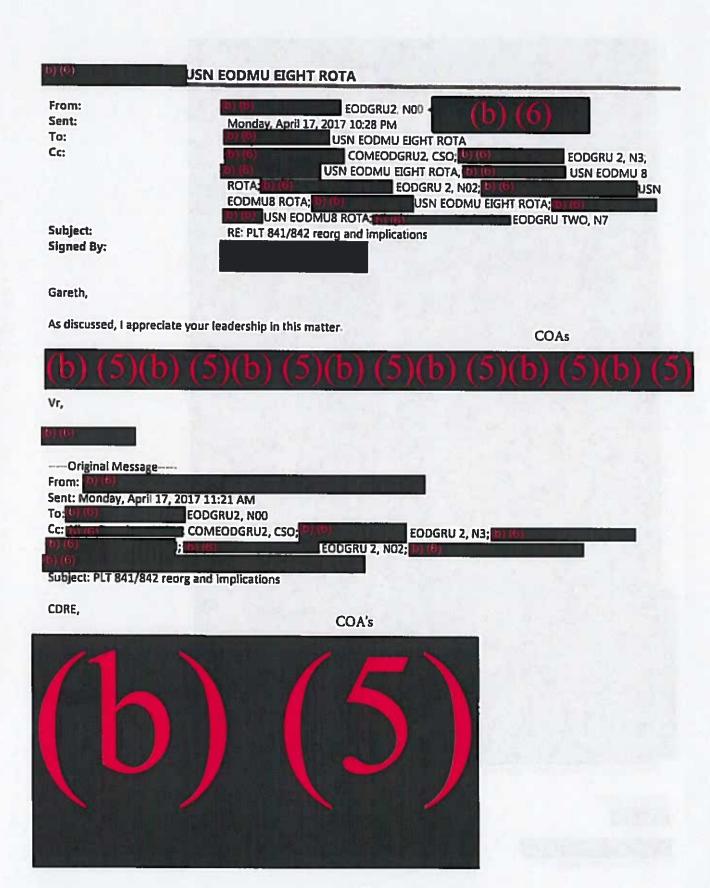
V/R

LCPO PLATOON 842 **B UMDO3**



ADMINISTRATIVE REMARKS NAVPERS 1070/613 (REV. 08-2012) PREVIOUS E	DITIONS ARE	OBSOLETE SUPPORTING DIREC	TIVE MILPERSMAN 1070-320
SHIP OR STATION			
LODNU 8			
SUBJECT		PERMANENT	X TEMPORARY
Platoon \$42 Counsoling Theirs on Officer Record Entry		AUTHORITY PERMANEUT	Marian Harris
Platoon 842 counseling Effective dates 24 February 20	017 to 1 July :	2017	
No first names will be used between platoon 842 membaddress senior and junior personnel by their rank or ran	bers unless th nk and last na	ey are the same rank. Junior and seni me	or personnel are expected to
3M will be completed IAW Navy standards.			
Weekly zone inspections will be held on the last day of cage located in hanger.	f the work we	ek at 1600. Inspection areas are room	114, ISUs and platoon
All grooming standards will be met IAW Navy regulat	lions		
Conduct weekly inventory of AA&E, sensitive items a	nd secrets		
Conduct monthly inventory of all platoon gear.			
Common areas will be cleaned on weakly bases, Include p-way from Quarterdeck to T intersection by copier.	ding sweeping	g and swabbing of p-way in front of p	alatoon office medical and
Working hours will be from 0800-1700. Clean shave	required at 08	00 muster	
On off command P1 days (Tuesday and Thursday) all	platoon mem	bers will meet in shop before individ	nal P1 at 0800. P1
Uniform of the day will be NWU Type fils.			
P1 uniform is authorized from 0800-1000 unless work	, permits P F t	miform	
PT uniform is blue or brown t-shirt with black shorts.			
Duly quarters will be held at 1000. Command quarters command quarters	s takes preced	lence and platoon quarters will be he	d immediately after
The remainder of the team time will be planned. All training interferes with platoon training.	aining evolut	ions will be executed on schedule un	ess command of troop
Regardless of performance, monthly counseling will b	e conducted o	on all members of PL F 842.	
No cell phones or wireless devices in restricted spaces			
Seasonal uniform change inspection will be conducted	I within two v	seeks of uniform shift.	
ENTERED AND VERIFIED IN ELECTRONIC SERVICE REC	ORD		
VERIFYING OFFICIAL RANK OR GRADE/TITLE	DATE	SIGNATURE OF VERIFYING C	FFICIAL
NAME (LAST FIRST MIDDLE)		SOCIAL SECURITY NUMBER	BRANCH AND CLASS

FOR OFFICIAL USE ONLY PRIVACY SENSITIVE

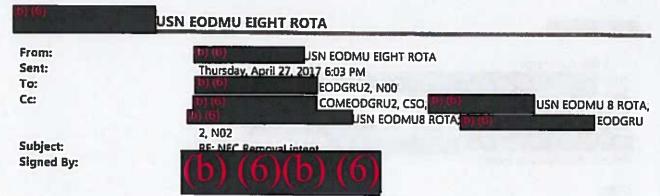




Standing by for any questions or concerns.

TDQ and VR/

Commanding Officer

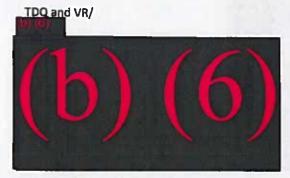


Sir,

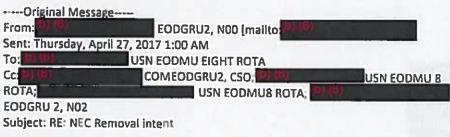
No necessary support at this time.

To be clear, I have lost faith and confidence in EODC Hale's ability to exercise sound judgement and reliability to execute high-risk operations required of an EOD Technician (53XX).

I cannot echo this testament for Chief Hale's ability to serve in our Navy. As such, I will forward my recommendation to remove his NEC WITH an a finding of suitability for assignment to another rating, accordingly.



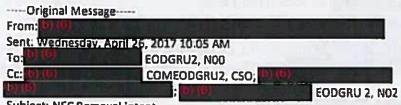
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p) (e)

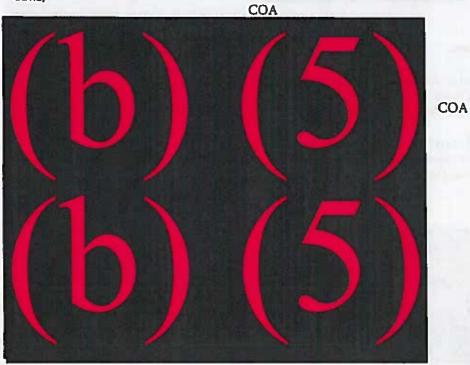
Copy, let me know if you need any support from Group.

V (61)



Subject: NEC Removal intent

CDRE,



TDQ and VR/

Commanding Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS



USN EODMU EIGHT ROTA

From: Sent:

To:

USN EODMU EIGHT ROTA Friday, April 28, 2017 2.29 PM

USN EODMU 8 ROTA;

b) (6)

USN EODMU8

Subject: Signed By: ROTA
RE: EODC Hale Documents

(b) (6)

XO,

Thanks.

TDQ and VR/

(b) (6)

*** FOR OFFICIAL USE ONLY: Any misuse or unauthorized disclosure may result in both civil and/or criminal penalties. ***

----Original Message----

From: USN EODMU 8 ROTA

Sent: Friday, April 28, 2017 2:29 PM

To: DIND USN EODMU EIGHT ROTA; D) (6)

EODMU8 ROTA

Subject: EODC Hale Documents

CO, CMC,

I've scanned a copy of all of the counseling sheets and administrative forms pertaining to EODC Hale's NEC removal. They're located on the share drive at R:\N0\N01 - XO Files\S- Legal. A hard copy is also in my cabinet which I will leave upon turnover. I will maintain a copy of the documents in my personal account for future reference as well.

TDQ and v/r

Executive Officer EODMU EIGHT / CTG 68.1 THUNDERSTEALERS